



## Financial Report Cochlear Limited ACN 002 618 073 and its controlled entities for the year ended 30 June 2015

Pg	Financial Report	Pg	Notes to Financial Stateme	ents			Pg	Additional Reporting
33	Directors' Report	73	1.0 Basis of preparation	86	5.0	Operating assets	103	Directors' Declaration
33	Principal activities and	73	1.1 Reporting entity	86	5.1	and liabilities Inventories	104	Independent Audit Report
	review of operations and results	73	1.2 Basis of preparation	86		Property, plant	108	Additional Information
41	Remuneration Report			00	J.L	and equipment		
67	Lead Auditor's	74	2.0 Performance for the year	87	5.3	Intangible assets		
68	Independence Declaration Income Statement	74	2.1 Operating segments	89	5.4	Provisions		
	Statement of	76	2.2 Revenue	90	5.5	Contingent liabilities		
69	Comprehensive Income	76	2.3 Expenses	01	<i>c</i> 0	Casital and financial		
70	Balance Sheet	77	2.4 Other income	91	6.0	Capital and financial structure		
71	Statement of Changes	77	2.5 Earnings per share	91	6.1	Capital management		
72	in Equity Statement of Cash Flows	78	2.6 Dividends	91	6.2	Capital and reserves		
		79	2.7 Notes to the statement	92	6.3	Net debt and		
			of cash flows	94	6.4	finance costs Financial risk		
		80	3.0 Income taxes			management		
		80	3.1 Income tax expense	99	7.0	Other notes		
		81	3.2 Current and	99	7.1	Auditors' remuneration		
			deferred tax assets and liabilities	99	7.2	Commitments		
				100	7.3	Controlled entities		
		82	4.0 Employee benefits	101	7.4	Parent entity		
		82	4.1 Employee expenses	100	7 -	disclosures		
		82	4.2 Employee benefit liabilities	102	7.5	Changes in accounting policies		
		83	4.3 Share based payments	102	7.6	New standards and		
		85	4.4 Key management			interpretations not yet adopted		
			personnel	102	7.7	Events subsequent to		
						the reporting date		

The directors present their report, together with the Consolidated Financial Report of the Consolidated Entity (Cochlear), being Cochlear Limited (the Company) and its controlled entities, for the year ended 30 June 2015, and the Auditor's Report thereon.

### **Directors**

The directors of the Company at any time during or since the end of the financial year were Mr R Holliday-Smith (Chairman), Mrs YA Allen, Mr PR Bell, Mr G Boreham, AM, Prof E Byrne, AC, Ms A Deans, Mr A Denver, Mr DP O'Dwyer and Dr CG Roberts.

Information on the directors is presented in the Annual Report. This information includes the qualifications, experience and special responsibilities of each director. It also gives details of the directors' other directorships. Information on the Company Secretary including his qualifications and experience is presented in the Annual Report.

### Directors' meetings

The number of directors' meetings (including meetings of committees of directors) and number of meetings attended by each of the directors of the Company during the financial year are:

	Boar direc		Au Comn		Human R Comm		Medical Comn		Nomir Comm		Technolo Innovation	
	Held	Attended	Held	Attended	Held	Attended	Held	Attended	Held	Attended	Held	Attended
Mr R Holliday-Smith	10	10	5	5	3	3	-	-	4	4	-	-
Mrs YA Allen	10	9	5	5	3	3	-	-	4	3	-	-
Mr PR Bell <sup>1</sup>	5	5	-	-	1	1	-	-	3	3	-	-
Mr G Boreham, AM <sup>2</sup>	3	3	-	-	1	1	-	-	-	-	-	-
Prof E Byrne, AC	10	10	-	-	-	-	1	1	4	4	3	2
Ms A Deans <sup>2</sup>	3	3	-	-	-	-	-	-	-	-	1	1
Mr A Denver	10	10	5	5	-	-	1	1	4	4	3	3
Mr DP O'Dwyer	10	10	5	5	-	-	1	1	4	4	3	3
Dr CG Roberts	10	10	-	-	-	-	1	1	-	-	3	3

Mr PR Bell retired 17 October 2014.

### Principal activities and review of operations and results

### Operations

### Strategy

Cochlear's mission is:

"We help people hear and be heard. We empower people to connect with others and live a full life. We transform the way people understand and treat hearing loss. We innovate and bring to market a range of implantable hearing solutions that deliver a lifetime of hearing outcomes."

To deliver its mission, Cochlear has five business objectives. These are:

- · customer experience;
- · operational excellence;
- product innovation;
- people engagement; and
- · value creation.

These objectives are detailed through a strategic roadmap.

Cochlear's **customer experience** strategy is to provide customers throughout their hearing journey with a convenient, seamless and consistent experience, delivering a lifetime of positive hearing outcomes. Cochlear aims to actively grow the market for implantable hearing solutions. Part of this strategy is increasing Cochlear's support for the market. This is being done through directed programs including greater direct to consumer connection, and increased consumer awareness.

Cochlear's **operational excellence** strategy is to establish a dynamic, agile operation with scalable, compliant and performance focused processes, designed to deliver a positive experience for professionals and customers.

<sup>2.</sup> Mr G Boreham, AM and Ms A Deans were appointed on 1 January 2015.

Cochlear's **product innovation** strategy is to create and bring to market an extensive segmented portfolio of innovative and quality products that combine leading technology with a strong focus on the context and needs of the professional and the customer to advance hearing outcomes. Cochlear offers a range of advanced solutions to address different types of hearing loss such as:

- · cochlear implants, designed to help those people with moderate to profound sensorineural hearing loss;
- bone conduction implants, designed to help those people with conductive hearing loss, mixed hearing loss or single-sided deafness; and
- acoustic implants, designed to help those people with moderate to severe sensorineural or mixed hearing loss.

Cochlear's **people engagement** strategy is to establish an organisation that attracts and retains the best people. Cochlear aims to engage and empower them to take initiative and be accountable to deliver a positive experience for professionals and customers.

Cochlear's value creation strategy is to create sustainable shareholder value, delivering high growth and strong returns today and into the future, while making a significant contribution to social good.

#### Business model

Cochlear's implant systems comprise an implant which is inserted during surgery and an external sound processor. This external sound processor can be upgraded with new technology as it becomes available.

For the financial year ended 30 June 2015 (F15), 88% of Cochlear's sales revenue was from cochlear implant (Nucleus) products and 12% from bone anchored and acoustic implant (Baha) products. Cochlear implant sound processor upgrade sales revenue accounted for 17% of total sales revenue (20% of the cochlear implant products sales).

The barriers to increasing the penetration of the candidate base include:

- awareness of implantable solutions as a viable option;
- · patient motivation;
- lack of clear referral paths;
- · affordability and funding availability; and
- · clinic capacity.

Cochlear operates in a global environment. Each of the over 100 countries that Cochlear sells into has differing penetration rates and reasons for that level of penetration owing to differing cultural and economic situations.

Cochlear estimates that over 400,000 ears have been implanted with one of its implants. Cochlear's business model includes supporting its customers with innovative and compatible products, through the sale of sound processor upgrades and accessories and ongoing product support. The launch of the Nucleus® 6 Sound Processor into major markets in F14 led to an increase in upgrade sales in F15, as customers upgraded to the new technology.

Cochlear aims to remain the market leader in implantable hearing solutions. There is no independent published market share data but Cochlear estimates it has a market leading share of implantable hearing solutions.

Cochlear's global headquarters is based on the Macquarie University campus in Sydney, Australia. At this location are the corporate offices, manufacturing, research and development as well as the Asia Pacific regional headquarters.

Cochlear manages its sales and distribution through three geographical regions. There are several principal regional head offices plus many local offices:

- · Americas, which includes the United States of America (US), Canada and Latin America;
- EMEA, which includes Europe, Middle East and Africa; and
- · Asia Pacific, which includes Australasia and Asia.

Cochlear has a deep geographical reach, selling in over 100 countries. Cochlear has a direct presence in approximately 20 countries and uses distributors and agents in other areas.

Manufacturing for the cochlear implant product range is based in Australia, at three sites: Lane Cove and Macquarie University, in Sydney, and Brisbane. Lane Cove continues to manufacture Cochlear's legacy products. New implant ranges are manufactured at Cochlear's Macquarie University headquarters including the Nucleus Profile implant. The Brisbane site is responsible for manufacturing non-implant components.

The bone conduction implant product range is manufactured in Sweden.

The acoustic implant product range is manufactured across sites in Australia, the US and Belgium.

Cochlear's supply chain operates with product being distributed from its manufacturing sites in Australia and Sweden to its regional distribution centres in the US, the United Kingdom and Panama. The product is then further distributed to the end customer.

The proportion of Cochlear's sales revenue to end customers by region is approximately: Americas 43%, EMEA 40% and Asia Pacific 17%.

Foreign exchange has a significant impact on Cochlear's consolidated results. Cochlear has a partial natural hedge with over 90% of revenues in foreign currency and over 50% of costs in currencies other than the Australian dollar (AUD). To help manage the portion not covered by the natural hedge, foreign exchange contracts on foreign currency cash flows back to Australia are taken out. These contracts cover a three year period at a declining level of cover. The AUD strengthened during the year against the Japanese yen (JPY), weakened against the US dollar (USD) and was largely unchanged compared to the Euro (EUR). These are hedged currencies.

### Operating result F15

#### Revenue

A focus for F15 was continuing the momentum for products launched in F14.

In addition, further products were launched during F15 including:

- Nucleus Profile with Slim Straight electrode in Europe;
- Nucleus Profile with Contour Advance® electrode in the US;
- · Wireless Accessories for Nucleus 6 in all regions;
- SmartSound® iQ for Nucleus 6 Hybrid in the US;
- · Aqua+ Accessory for Nucleus 6 in Europe; and
- Baha® 5 Sound Processor.

Feedback on these new products has been positive. These products continue to improve the lives of the hearing impaired in line with Cochlear's mission.

F15 total revenue, which includes losses on FX contracts, was \$925.6 million, up 15% on F14. Sales revenue was also up 15% from last year to \$941.9 million. In constant currency terms (i.e. restating F14 at F15 foreign exchange rates), sales revenue was up 10%.

Cochlear implant sales revenue, which included sound processor upgrades, was up 15% to \$826.8 million, and up 11% in constant currency.

Revenue from sound processor upgrades (i.e. sales of new sound processors to existing recipients) can be cyclical.

In F15, sound processor upgrade sales were up 50% to \$162.1 million from those for the prior year and up 45% in constant currency. This reflects strong market uptake of the Nucleus 6 Sound Processor.

Sales of cochlear implant units were up 3% to 26,838 for the year. Cochlear implant unit growth was stronger in developed countries, for example Western Europe up 7% and North America up 15%. This was offset by weaker cochlear implant unit tender sales in developing countries, particularly in the Middle East.

Bone anchored and acoustic implant sales of \$115.1 million were up 15% and up 9% in constant currency, again reflecting the impact of the Baha® 4 and Baha Attract Systems. Baha 5 was released late in the fourth quarter of F15.

The AUD depreciated against the USD during the year which benefits foreign sales when translated into AUD. From a translation perspective, sales benefited by net \$32.7 million. Offsetting this was a loss on FX contract losses of \$16.3 million for F15 (loss of \$16.0 million in F14).

Future foreign exchange contracts are detailed in Note 6.4 to the financial statements and indicate future foreign exchange contract rates close to the current spot rates for the EUR and JPY. USD contract rates are at 0.84.

### Regional sales

- Americas sales revenue of \$403.0 million increased 26% (up 15% in constant currency). The launch of the Nucleus 6, Aqua+ Accessory and the Hybrid System drove strong sales in the second half (H2) of F14 and the momentum continued into F15.
- EMEA sales revenue of \$377.6 million increased 5% (increased 6% in constant currency). EMEA revenue growth continues to reflect the portfolio of geographies in the region, with varying growth rates in different countries. Sales in Western Europe grew 11%, with Middle East sales below F14 levels.
- Asia Pacific sales revenue of \$161.3 million increased 14% (increased 9% in constant currency). Asia Pacific revenue growth continues to reflect the portfolio of geographies in the region, with varying growth rates in different countries.

A Central Government tender sale into China of approximately 1,900 units was recognised in F15 (in line with the amount recognised in F14).

### Profit

Cost of goods sold (COGS) of \$275.3 million gave a COGS to sales revenue margin of 29.2% (F14: 30.2%). COGS in F15 includes a write-down in value for obsolete and slow moving inventories of \$10.1 million (F14: \$1.5 million).

Expenses of \$443.9 million were up 9% on F14, excluding the F14 patent dispute provision of \$22.5 million.

A provision of \$22.5 million was expensed in F14 in relation to the patent dispute lawsuit by the Alfred E. Mann Foundation for Scientific Research (AMF) and Advanced Bionics LLC (AB) in the US. No further amount has been expensed or released from this provision during F15.

Selling, general and administration (SG&A) expenses were up 15% to \$320.3 million, up 12% in constant currency, including an increase for short and long-term incentives, and costs incurred to support the products launched during the year. Incentives in F14 were less than 100% of target. In F15, an additional provision of \$2.2 million was made for doubtful debts including in developing countries.

Investment in research and development (R&D) of \$128.0 million was flat with F14. This reflects the deliberate strategy to hold the F15 R&D expenditure at approximately the F13 levels. R&D expenses for F15 were 13.8% of total revenue compared to 15.8% of total revenue for F14 and 16.6% in F13.

Full year earnings before interest and tax (EBIT) of \$206.4 million was 62% higher than that for the prior year. EBIT to total revenue was 22.3%, higher than last year's 15.8%.

Excluding the patent dispute provision in F14, EBIT in F15 of \$206.4 million was 38% higher than F14. EBIT to total revenue was 22.3%, higher than last year's 18.6%.

Net interest expense increased 1% to \$10.1 million. Interest cover was 20 times (2014: 13 times).

The effective tax rate was 25.7% (F14: 20.0%). Excluding the patent dispute provision in F14, the effective tax rate increased by 4.1 percentage points in F15, reflecting mainly a reduction in the R&D tax concession benefit, based on Australian legislation changes to reduce the rate of benefit.

Net profit after tax (NPAT) increased 56% to \$145.8 million.

Excluding the patent dispute provision made in F14, NPAT increased 33%.

Overall, NPAT was positively impacted by \$24.9 million due to both translation and transaction movements in foreign exchange rates during the year.

#### Financial position

Inventories of \$145.9 million at 30 June 2015 were up 13% from 30 June 2014 (\$128.6 million). Inventory days increased to 193 days (30 June 2014: 189 days). The increase reflects timing on a build-up of inventories ahead of tender shipments due in H1 F16.

Trade receivables of \$236.7 million were up 18% from 30 June 2014 (\$201.3 million). In constant currency, trade receivables were up 10%. Debtors days increased to 83 days (30 June 2014: 74 days), reflecting the timing of tender sales which have extended credit terms.

The net liability associated with forward exchange contracts at 30 June 2015 was \$29.4 million compared to a net asset at 30 June 2014 of \$0.7 million, reflecting the fall in the AUD against the USD.

The product recall provision was utilised by a net \$5.7 million, with \$15.9 million remaining at 30 June 2015. No further amount has been recognised as a charge or released as a credit in F15.

The provision for patent dispute was set in AUD based on the value at 30 June 2014. The provision at 30 June 2015 remained unchanged at \$21.3 million.

Intangible assets of \$228.5 million (30 June 2014: \$234.1 million) are a significant proportion of Cochlear's total assets. Amortisation accounted for \$10.4 million of the decrease. Some \$170.5 million of the total for intangible assets relates to goodwill arising from the earlier acquisitions of businesses, principally the Entific business in 2005. All intangible assets are tested for impairment on an annual basis. There were no impairments or write-downs of intangible assets in F15.

The Board has declared a final dividend of \$1.00 per share, franked to 100%, which will be paid on 1 October 2015 based on a record date of 10 September 2015. This brings the full year dividend to \$1.90 per share. This is consistent with the August and October 2014 payout guidance of approximately 70% of NPAT.

Net debt was \$140.5 million at 30 June 2015 (30 June 2014: \$181.3 million). The decrease in net debt was driven by:

- cash generated from operating activities of \$188.7 million; used for
- payment of dividends of \$123.8 million.

At 30 June 2015, debt facilities of \$350.0 million were in place. The \$250.0 million facility matures in June 2016 and is classified as current, with the \$100.0 million facility having a remaining term of three years. At 30 June 2015, the unused portion of the facilities was \$135.0 million. All bank covenants were met at year end.

Net cash generated from operating and investing activities for F15 was \$160.3 million, up from \$79.5 million in F14.

#### Outlook

There continues to be more people in the world that are born or go deaf who could benefit from Cochlear's products, than are treated each year. There remains a significant, unmet and addressable clinical need which will continue to underpin long-term sustainable growth.

The clinical and business environments in which Cochlear operates are dynamic and evolving. Cochlear is committed to identifying and supporting the clinical trends as they will shape its future operating environment.

The impact of recently launched products as well as the impact of new products to be launched in F16 will continue to underpin demand and sales growth for the business.

Cochlear benefits from a geographic portfolio effect, selling into a range of countries. In any year, some countries experience strong growth, some remain flat and some experience a slowdown. Overall, the trend is for long-term sustainable growth.

Cochlear's strong relationships with its customers and professionals will continue to underpin demand and sales growth for the business.

Several of the emerging markets are heavily biased to tender sales, including the Central Government of China's tenders. Cochlear reviews these tenders carefully and participates at a level that makes commercial sense. In F15, the Chinese tender of approximately 1,900 units was delivered in H2. The future outcome of tender sales is uncertain, but Cochlear has been awarded a tender of 2,000 units for delivery in H1 F16.

Cochlear operates in a complex global environment and in F15 Cochlear made steady progress across its portfolio of products and geographies. This resulted in improved sales performance and profitability, and, more importantly, significant improvements in Cochlear's recipients' hearing experience.

Cochlear anticipate that it will again make steady progress in F16 and will continue to underpin the long-term growth of the Company by ongoing investments in technology and market expansion activities.

The profit guidance for F16 is for an NPAT range of \$165 million to \$175 million at FX rates of USD/AUD of approximately 75 cents.

At 30 June 2015, Cochlear had foreign currency equivalent of \$563.3 million in foreign exchange contracts. In F16, the average exchange rate for the USD contracts is 0.87 and the average for EUR contracts is 0.67. At rates applicable on 30 June 2015, a loss on foreign exchange contracts in F16 is forecast.

#### **Business risks**

Cochlear has a sound and robust Risk Management Framework to identify, assess and appropriately manage risks. Details of Cochlear's Risk Management Framework can be found in the Corporate Governance Statement 2015 on page 18.

Cochlear's principal business risks are outlined below. These are significant risks that may materially adversely affect Cochlear's business strategy, financial position or future performance. It is not possible to identify every risk that could affect Cochlear's business, and the actions taken to mitigate the risks described below cannot provide absolute assurance that a risk will not materialise.

Risk	Description and potential consequences	Strategies used by Cochlear to mitigate the risk
Product innovation and competition	Cochlear is exposed to the risk of failing to develop and produce innovative products for customers. Increased competition exposes Cochlear to the risk of losing market share as well as a decrease in average selling prices in the industry. Cochlear is also exposed to the risk of medical, biological and/or technological advancement by third parties where alternative products or treatments are developed and commercialised that render Cochlear's products obsolete. This could result in a loss of business.	In F15, Cochlear invested nearly 14% of total revenue in R&D. Cochlear also works with over 100 external research partners. The creation of new intellectual property and the protection of new and existing intellectual property are a key focus for Cochlear. Cochlear has a comprehensive patent portfolio across its technologies.
Infringement litigation	Cochlear operates in an industry that has substantial intellectual property and patents, designs and trademarks protecting that intellectual property. Cochlear is exposed to the risk that it will be litigated against for claims of infringement. This could result in Cochlear paying royalties to be able to continue to manufacture product, or injunctions preventing Cochlear selling products it had developed.	In F14, a provision was expensed in relation to a patent infringement lawsuit by AMF and AB in the US. The directors are of the opinion that the facts and the law do not support the Judgment and Cochlear has appealed the Judgment to the United States Court of Appeals for the Federal Circuit.  No amount has been provided or released in relation to this patent dispute provision during F15.

Misappropriation of know-how and intellectual property	Cochlear is exposed to the risk of its know-how and intellectual property being misappropriated either through hacking of its systems or by employees, consultants and others who from time to time have access to Cochlear's know-how and intellectual property. This could result in competitors using this information and increasing their competitiveness. Cochlear could lose market share as a result of this.	Cochlear monitors its systems and has appropriate safeguards and processes in place. Confidentiality agreements are in place with key employees and third parties that are exposed to Cochlear's know-how and intellectual property.
Regulation	Cochlear operates in a highly regulated industry. Medical devices are subject to strict regulations, including data security, of regulatory bodies in the US, Europe, Asia and Australia as well as many other local bodies in countries where Cochlear's products are sold. Regulatory bodies periodically perform audits at Cochlear's manufacturing sites.  If Cochlear or a third-party supplier fails to satisfy regulatory requirements or the regulations change and modifications are not made, this could result in the imposition of sanctions or Cochlear's products being subject to recall and/or the loss of sales and reputational harm.  Delays in achieving regulatory approval can impact Cochlear's ability to sell its latest technology.	Cochlear has a worldwide quality assurance system in place.
Reimbursement	The majority of Cochlear's customers rely on a level of reimbursement from insurers and government health authorities to fund their purchases. There is increasing pressure on healthcare budgets globally. Cochlear may also be subject to healthcare related taxes imposed by government agencies and this could negatively impact the ability of candidates to access Cochlear's products.	Cochlear continues to work with reimbursement and government agencies throughout the world to emphasise the benefits and cost effectiveness of the intervention.
Product liability	The manufacturing, testing, marketing and sale of Cochlear's products involve product liability risk. As the developer, manufacturer, marketer and distributor of certain products, Cochlear may be held liable for damages arising from use of its products during development or after the product has been approved for sale.	Cochlear maintains product liability insurance and operates a worldwide quality assurance system related to the design, testing and manufacture of its products.
Interruption to product supply	Cochlear relies on third-party suppliers for the supply of key materials and services. This carries the risk of delays and disruptions in supplies. Certain materials are available from a single source only and regulatory requirements make substitution costly, time-consuming or commercially unviable.  Cochlear manufactures its cochlear implant products from two sites in Sydney. The latest generation products are manufactured at Cochlear's Macquarie University headquarters and legacy products at a manufacturing site in Lane Cove. Cochlear manufactures its bone conduction implant products in Sweden. The acoustic implant product range is manufactured across sites in Australia, the US and Belgium.  There is the potential risk of disruption to sales should a manufacturing facility be unable to operate. Any new manufacturing facility will require regulatory approval prior to being able to produce and sell product from it. This approval could take many months.	Cochlear monitors its suppliers and identifies any available second-source supply. Inventories are managed and purchased in sufficient quantities for continued product supply in the short term. Where appropriate, lifetime buys, strategic raw materials purchases and supply chain interventions are made. Cochlear also regularly reviews its disaster recovery plans for its manufacturing sites.  Two discreet approved manufacturing sites for implants will be maintained.

Political, economic or social instability	Cochlear sells in over 100 countries. Several of the emerging markets are heavily biased to tender sales, including the Central Government of China's tenders. The future outcome of tender sales is uncertain. Regional political, economic or social instability could negatively impact sales and the receipt of payment for sales.	Cochlear assesses the countries it sells into and does not have a significant concentration of sales in countries impacted by political, economic or social instability. Cochlear utilises a global scanning software to assess partners, distributors and suppliers against sanctions and police checklists on an ongoing basis. Cochlear reviews tenders carefully and participates at a level that makes commercial sense.
Foreign exchange rates	Cochlear is exposed to currency risk on sales and purchases that are denominated in a currency other than the respective functional currencies of the legal entities.  The currencies in which these transactions primarily are denominated are AUD, USD, EUR, JPY, Sterling, Swedish kroner (SEK) and Swiss francs (CHF). Over 90% of Cochlear's revenues and over 50% of costs are denominated in currencies other than AUD.	Currency risk is hedged in accordance with the Board approved treasury risk policy. The treasury risk policy aims to manage the impact of short-term fluctuations on Cochlear's earnings.  Over the longer term, permanent changes in market rates will have an impact on earnings. Derivative financial instruments (forward exchange contracts) are used to hedge exposure to fluctuations in foreign exchange rates in a declining level of cover out to three years.
Credit	Cochlear's exposure to credit risk is influenced by the geographical location and characteristics of individual customers. Cochlear does not have a significant concentration of credit risk with a single customer. The majority of debtors are government supported clinics or major hospital chains.	Policies and procedures for credit management and administration of receivables are established and executed at a regional level.  In monitoring customer credit risk, the ageing profile of total receivables balances and individually significant debtors is reported by geographic region to the Board on a monthly basis. Regional management is responsible for identifying high risk customers and placing restrictions on future trading, including suspending future shipments and administering dispatches on a prepayment basis.  In addition, where appropriate, absolute country limits are in place and Chief Financial Officer approval is required to increase a limit. These limits are periodically reviewed by the Audit Committee.
Interest rates	Cochlear is exposed to interest rate risks in Australia.	Interest rate risk is hedged on a case-by-case basis by assessing the term of borrowings and the purpose for which the funds are obtained.  Hedging against interest rate risk is achieved by entering into interest rate swaps. At 30 June 2015, no hedging had been entered into.
Operations	Operational risk is the risk of direct and indirect loss arising from a wide variety of causes associated with Cochlear's processes, personnel (including executive transitions), technology and infrastructure and generally accepted standards of corporate behaviour.  Operational risks arise from all of Cochlear's operations. These risks could result in the loss of sales and reputational harm.	Standards for the management of operational risk are in place in the following areas:  • requirements for appropriate segregation of duties, including the independent authorisation of transactions;  • requirements for the reconciliation and monitoring of transactions;  • documentation of controls and procedures;  • requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified;  • internal and external audit programs;  • development of contingency plans;  • succession planning for key management personnel;  • training and professional development; and  • ethical and business standards.

Note: Given the significance of the patent dispute and foreign exchange movements, the directors believe the presentation of non-International Financial Reporting Standards (IFRS) financial measures is useful for the users of this document as they reflect the underlying financial performance of the business. The non-IFRS financial measures included in this document have been calculated on the following basis:

• excluding patent dispute provision: IFRS measures adjusted for the expense of the patent dispute provision; and

• constant currency: restatement of IFRS measures in comparative years using F15 foreign exchange rates.

These non-IFRS financial measures have not been subject to review or audit. However, KPMG has separately undertaken a set of procedures to agree the non-IFRS financial measures disclosed to the books and records of the Consolidated Entity.

#### Consolidated results

The consolidated results for the financial year are:

	2015	2014
	\$000	\$000
Revenue	925,630	804,936
Profit before income tax	196,303	117,114
Net profit after tax but before patent dispute provision <sup>1</sup>	145,840	109,490
Patent dispute provision, net of tax <sup>1</sup>	-	15,781
Net profit	145,840	93,709
Basic earnings per share (cents)	256.1	164.6
Diluted earnings per share (cents)	254.8	164.2

<sup>1.</sup> The patent dispute provision was nil for F15 and was \$22,545,000 before tax and \$15,781,000 after tax for F14.

#### Dividends

Dividends paid or declared by the Company to members since the end of the previous financial year are:

	Cents per share	Total amount \$000	Franked/unfranked	Date of payment
Interim 2015 ordinary	90.0	51,374	35% Franked	26 March 2015
Final 2014 ordinary	127.0	72,469	20% Franked	25 September 2014
Total amount	217.0	123,843		
Subsequent event				
Since the end of the financial year, the directors declared the following dividends:				
Final 2015 ordinary	100.0	57,082	100% Franked	1 October 2015
Total amount	100.0	57,082		

The financial effect of the 2015 final dividend will be recognised in the subsequent financial year as it was declared after 30 June 2015. Franked dividends paid or declared during the financial year were franked at the tax rate of 30% (2014: 30%).

### **Environmental regulations**

Cochlear's operations are subject to environmental regulations under the Commonwealth of Australia and State/Territory legislation. The Board believes that Cochlear has adequate systems in place to manage its environmental obligations and is not aware of any breach of those environmental requirements as they apply to Cochlear.

#### Non-audit services

During the year, KPMG, the Company's auditor, performed certain other services in addition to its statutory duties. The Board has considered the non-audit services provided during the year by the auditor and in accordance with written advice provided by resolution of the Audit Committee, is satisfied that the provision of those non-audit services during the year by the auditor is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services were subject to the corporate governance procedures adopted by the Company and have been reviewed by the Audit Committee to ensure that they do not impact the integrity and objectivity of the auditor; and
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision-making capacity for the Company, acting as an advocate for the Company or jointly sharing risks and rewards.

Details of the amounts paid to the auditor of the Company, KPMG, and its related practices for audit and non-audit services during the year are set out below:

	Consolidated	
	2015	2014
	\$	\$
Audit services		
– audit and review of financial reports	1,559,738	1,422,391
– other regulatory compliance services	72,094	42,875
Total audit services	1,631,832	1,465,266
Non-audit services		
– taxation compliance services	988,156	818,282
Total non-audit services	988,156	818,282

### State of affairs

There were no significant changes to the state of affairs of Cochlear during the financial year.

### Remuneration Report

### Contents

Section	Title	Description
1.0	Introduction	Describes the scope of the Remuneration Report and the individuals whose remuneration details are disclosed.
2.0	Remuneration governance	Describes the role of the Board and the Human Resources Committee, and the use of remuneration consultants when making remuneration decisions.
3.0	Non-executive director remuneration	Provides details regarding the fees paid to non-executive directors.
4.0	Executive remuneration	Outlines the principles applied to executive remuneration decisions and the framework used to deliver the various components of remuneration, including explanation of the performance and remuneration linkages.
5.0	Employee share scheme and other share information	Provides details regarding Cochlear's employee equity plans including that information required by the <i>Corporations Act 2001</i> and applicable accounting standards.
6.0	Service contracts and employment agreements	Provides details regarding the contractual arrangements between Cochlear and the executives whose remuneration details are disclosed.

#### 1.0 Introduction

Cochlear is a geographically diverse business, subject to rapid and changing competitive forces, including currency variations, and with a long history of growth. The Board remains committed to a strong growth focus and designs its executive remuneration strategies to direct behaviours towards achieving sustainable growth in shareholder value over the long term. Cochlear's policies must also be flexible enough to enable the Company to attract, motivate and retain high performing executives in many locations in a dynamic environment.

The Board's philosophy and approach to executive remuneration have always been to balance fair remuneration for skills and expertise with a risk and reward framework that supports longer-term growth of Cochlear as a global business.

The remuneration policies in respect of Cochlear's executive key management personnel (KMP) are reviewed annually. During F15, we had the retirement of our President, Asia Pacific Region, Mark Salmon, and the appointment of Dig Howitt on 29 September 2014, an internal replacement. Cochlear also announced the transition of the Chief Executive Officer (CEO)/President role from Chris Roberts to Chris Smith on 1 September 2015. Chris Smith will also replace Chris Roberts as the executive director on 1 September 2015. This report provides shareholders with information about the way we are managing the related end of service payments. Dr Roberts was appointed on 1 February 2004 and his end of service payments reflect the contractual obligations established at that time and are compliant with the *Corporations Act 2001* (Corporations Act) limits.

During F15, the Company grew net profit after tax (NPAT) by 56% and sales revenue grew by 15%, representing strong year-on-year performance and overachievement against our business targets. The Board believes Cochlear's approach to Board and executive KMP remuneration remains balanced, fair and equitable and rewards and motivates a successful and experienced executive team to deliver ongoing business growth which meets the expectations of shareholders over the long term.

The Board also changed its composition with Paul Bell stepping down and the appointment of two new Board members, Glen Boreham and Alison Deans, bringing new skills and expertise to support the business.

#### 1.1 Scope

This Remuneration Report sets out, in accordance with the relevant Corporations Act and accounting standard requirements, the remuneration arrangements in place for KMP of Cochlear during F15.

#### 1.2 Key management personnel

Key management personnel have authority and responsibility for planning, directing and controlling the activities of Cochlear and comprise the non-executive directors (NEDs), and executive KMP (being the executive director and other senior executives named in this report). Details of the KMP during the year are set out in the table below:

	Title	Change in F15
Non-executive directors		
Rick Holliday-Smith	Chairman Member, Audit Committee Member, Human Resources Committee Chairman, Nomination Committee	No change. Full year
Yasmin Allen	Director Chairman, Audit Committee Member, Human Resources Committee Member, Nomination Committee	No change. Full year
Paul Bell	Director Chairman, Human Resources Committee Member, Nomination Committee	Retired on 17 October 2014
Glen Boreham, AM	Director Chairman, Human Resources Committee Member, Nomination Committee	Appointed director on 1 January 2015

	Title	Change in F15
Edward Byrne, AC	Director Chairman, Medical Science Committee Member, Nomination Committee Member, Technology and Innovation Committee	No change. Full year
Alison Deans	Director Member, Nomination Committee Member, Technology and Innovation Committee	Appointed director on 1 January 2015
Andrew Denver	Director Member, Audit Committee Member, Medical Science Committee Member, Nomination Committee Chairman, Technology and Innovation Committee	No change. Full year
Donal O'Dwyer	Director Member, Audit Committee Member, Medical Science Committee Member, Nomination Committee Member, Technology and Innovation Committee	No change. Full year
Executive director		
Chris Roberts	CEO/President Member, Medical Science Committee Member, Technology and Innovation Committee	No change. Full year
Other executive KMP		
Richard Brook	President, European, Middle East and African Regions	No change. Full year
Dig Howitt	President, Asia Pacific Region	Appointed on 29 September 2014
Jan Janssen	Senior Vice President, Design and Development, Clinical and Regulatory	No change. Full year
Neville Mitchell	Chief Financial Officer and Company Secretary	No change. Full year
Mark Salmon	President, Asia Pacific Region	Retired on 26 September 2014
Chris Smith	President, Americas Region	No change. Full year

#### 2.0 Remuneration governance

This section of the Remuneration Report describes the role of the Board and the Human Resources Committee (HRC), and the use of remuneration consultants when making remuneration decisions.

### 2.1 Role of the Board and the HRC

The Board is responsible for Cochlear's remuneration strategy and policy. Consistent with this responsibility, the Board has established the HRC which comprises solely independent NEDs.

The role of the HRC is set out in its Charter, which is reviewed annually and was last revised and approved by the Board in February 2015. In summary, the HRC's role includes:

- ensure that the appropriate procedures exist to assess the remuneration levels of the Chairman, other NEDs, executive directors, direct reports to the CEO/President, Board committees and the Board as a whole;
- ensure that Cochlear meets the requirements of the ASX Corporate Governance Council's gender diversity principles and recommendations, and other relevant guidelines;
- ensure that Cochlear adopts, monitors and applies appropriate remuneration policies and procedures;
- ensure that reporting disclosures related to remuneration meet the Board's disclosure objectives and all relevant legal requirements;
- develop, maintain and monitor appropriate talent management programs including succession planning, recruitment, development; and retention and termination policies and procedures for senior management; and
- · develop, maintain and monitor appropriate superannuation and other pension benefit arrangements for Cochlear.

The HRC's role and interaction with Board, internal and external advisors, are further illustrated below:

#### The Board

Reviews, applies judgement and, as appropriate, approves the HRC's recommendations.



### The Human Resources Committee

The HRC operates under the delegated authority of the Board.

The HRC is empowered to source any internal resources and obtain external independent professional advice it considers necessary to enable it to make recommendations to the Board on the following:

Remuneration policy, composition and quantum of remuneration components for executive KMP, and performance targets Remuneration policy in respect of NEDs

Talent management policies and practices including superannuation arrangements

Design features of employee and executive short-term incentive and long-term incentive plan awards, including setting of performance and other vesting criteria

1

1

External consultants

Internal resources

Further information on the HRC's role, responsibilities and membership is contained in the Corporate Governance Statement 2015. The HRC terms of reference can also be viewed in the Investor Centre, Corporate Governance section of the Cochlear website, www.cochlear.com.

2.2 Use of remuneration consultants

During F15, remuneration consultancy contracts were entered into by Cochlear and accordingly the disclosures required under section 300A(1)(h) of the Corporations Act are set out as follows:

Advisor/consultant — F15	Services provided	Remuneration consultant for the purpose of the Corporations Act
Ian Crichton, Remuneration Consultant, Crichton & Associates Pty Limited	Review of F15 Remuneration Report	No
V	6	
Key questions regarding use o		
Did the remuneration consultant provide remuneration recommendations in relation to any of the KMP for F15?	No	
How much was the remuneration consultant paid by Cochlear for remuneration related and other services?	Crichton & Associates Pty Limited – review of F15 Remu	neration Report \$8,118; other services nil.
What arrangements did Cochlear make to ensure that the making of the remuneration recommendations would be free from undue influence by the executive KMP?	Cochlear maintains a protocol which governs the proced. The protocol contains a summary of the process for the of information to the remuneration consultant and the o	engagement of the remuneration consultant, the provision
Is the Board satisfied that the remuneration information provided was free from any such undue influence? What are the reasons for the Board being so satisfied?	Yes, the Board is satisfied. The reasons are as follows: the remuneration information; and the protocol with respect remains in place.	

### 3.0 Non-executive director remuneration

### 3.1 NED remuneration

Principle	Comment
Fees are set by reference to key considerations	Fees for NEDs are based on the nature of the NEDs' work and their responsibilities. The remuneration rates reflect the complexity of Cochlear and the extent of the geographical regions in which Cochlear operates. In determining the level of fees, survey data on comparable companies is considered. NEDs' fees are recommended by the HRC and determined by the Board. Shareholders approve the aggregate amount available for the remuneration of NEDs.
Remuneration is structured to preserve independence whilst creating alignment (see also section 3.4)	To preserve independence and impartiality, NEDs are not entitled to any form of incentive payments including options and the level of their fees is not set with reference to measures of Cochlear performance.  However, to create alignment between NEDs and shareholders, the Board has adopted guidelines that request NEDs to hold (or have a benefit in) shares in Cochlear equivalent in value to one year's fees. Cochlear does not offer loans to fund share ownership.
Aggregate Board and committee fees are approved by shareholders	The total amount of fees paid to NEDs in F15 amounted to \$1,528,625 in total which is 76.4% of the aggregate amount approved by shareholders at the AGM in October 2011 of \$2,000,000 per year.

### 3.2 NED fees and other benefits

Elements	Details					
Board/committee fees	Board Chairman fee <sup>1</sup>	\$438,000				
per annum – F15	Board NED base fee	\$146,000				
	Committee fees	Committee Chair	Committee member			
	Audit	\$40,000	\$20,000			
	Human Resources	\$30,000	\$10,000			
	Medical Science	\$20,000	\$10,000			
	Nomination	No fee	No fee			
	Technology and Innovation	\$20,000	\$10,000			
Post-employment benefits						
Superannuation	Superannuation contributions have been made at a rate of 9.5% of the base fee (but only up to the Australian Government's prescribed maximum contributions limit) which satisfies the Company's statutory superannuation contributions. Contributions are not included in the base fee.					
Retirement scheme	From 2003, no new NED was entitled to join the Cochlear this were members of the scheme, which provided NEDs w up to three times their annual remuneration over the previous	ith more than five years' serv	NEDs appointed prior to ice, retirement benefits of			
	On 23 October 2006, the Board determined that it should implement changes to NED remuneration consistent with developing market practice and guidelines, by discontinuing the ongoing accrual of benefits under the existing retirement scheme once the remaining members of the scheme reached their five year service period. The benefits accrued to that date are indexed by reference to the bank bill rate.					
	All directors transitioned from the retirement scheme during F07. As at 30 June 2015, Edward Byrne is the only NED entitled to this benefit. The accrued entitlement for Edward Byrne under the Cochlear directors' retirement scheme as at 30 June 2015 was \$432,448.					
Other benefits						
Equity instruments Other fees/benefits	NEDs do not receive any performance related remuneration NEDs receive reimbursement for costs directly related to Co		ares/rights.			

<sup>1.</sup> Committee fees are not paid to the Chairman of the Board.

#### 3.3 NED total remuneration

	Sh	ort-term benefits	Post-employme		
Amounts \$	Year	Fees	Accrued interest <sup>1</sup>	Superannuation benefits	Total
Rick Holliday-Smith (Chairman)	F15	438,000	-	18,783	456,783
	F14	438,000	-	17,775	455,775
Yasmin Allen	F15	196,000	-	17,986	213,986
	F14	196,000	-	17,255	213,255
Glen Boreham²	F15	85,969	-	8,167	94,136
Paul Bell <sup>3</sup>	F15	54,154	-	5,145	59,299
	F14	176,000	-	16,280	192,280
Edward Byrne	F15	176,000	10,729	16,720	203,449
	F14	176,000	10,902	16,280	203,182
Alison Deans <sup>2</sup>	F15	76,200	-	7,239	83,439
Andrew Denver	F15	196,000	-	17,986	213,986
	F14	196,000	-	17,255	213,255
Donal O'Dwyer	F15	186,000	-	17,547	203,547
	F14	186,000	-	16,828	202,828
Total <sup>4</sup>	F15	1,408,323	10,729	109,573	1,528,625
	F14	1,368,000	10,902	101,673	1,480,575

- 1. Amounts accrued for interest during the financial year relating to the directors' retirement scheme.
- 2. Appointed 1 January 2015.
- 3. Retired 17 October 2014
- 4. The year-on-year changes in Board fees reflect the increased superannuation guarantee levy and the appointment of an additional director. There have been no increases in Board NED base fees for four years.

### 3.4 Minimum shareholding guidelines

The Board has approved minimum shareholding guidelines for NEDs, the CEO/President and those executives who report directly to the CEO/President. Under these guidelines, all NEDs are requested to accumulate a minimum shareholding in Cochlear shares equivalent in value to the prior year's fees and all executive KMP are requested to accumulate a minimum shareholding in Cochlear shares or vested options equivalent to the prior year's total fixed remuneration, calculated based on the 365 day average Cochlear Limited closing share price for the prior year.

The guidelines were implemented in March 2007. By the completion of the August 2015 trading window, all NEDs and executive KMP are anticipated to be compliant with the policy for the F16 requirements.

### 4.0 Executive remuneration

### 4.1 Executive KMP remuneration

Cochlear's executive remuneration policies are designed to attract, motivate and retain a highly qualified and experienced group of executives employed across diverse geographies. Fixed remuneration components are determined having regard to the specific skills and competencies of the executive KMP with reference to both internal and external relativities, particularly local market conditions. The 'at risk' components of remuneration are strategically directed to encourage management to strive for superior (risk balanced) performance by rewarding the achievement of targets that are challenging, clearly defined, understood and communicated within the ambit of accountability of the relevant executive KMP.

Executive KMP remuneration objectives are exemplified through three categories of remuneration, as illustrated below:

### **Executive KMP remuneration objectives**

Attract, motivate and retain executive talent across diverse geographies

The creation of reward differentiation to drive performance values and behaviours components An appropriate balance of 'fixed' and 'at risk' components

Shareholder value creation through equity components

### Total target remuneration (TTR) is set by reference to the relevant geographic market

Fixed

At risk

### Total fixed remuneration (TFR)

TFR is set based on relevant market relativities, reflecting responsibilities, performance, qualifications, experience and geographic location

### Short-term incentives (STI)

STI performance criteria are set by reference to Cochlear group and/or regional revenue and EBIT and individual performance targets relevant to the specific position

#### Long-term incentives (LTI)

LTI targets are linked to both Cochlear group internal EPS growth and external relative TSR outperformance measures

### Remuneration will be delivered as:

Base salary plus any fixed elements related to local markets, including superannuation or equivalents

Part cash and part equity (performance rights). The equity component will be subject to service and deferred for 2 years

Equity in options and/or performance rights. All equity is held subject to service and performance for 3 years from grant date. The equity is at risk until vesting. Performance is tested once at the vesting date

### Strategic intent and market positioning

TFR will generally be positioned at the median compared to relevant market based data considering expertise and performance in the role

Performance incentive is directed to achieving Board approved targets, reflective of market circumstances. TFR + STI is intended to be positioned in the 3rd quartile of the relevant benchmark comparisons

LTI is intended to reward executive KMP for sustainable long-term growth aligned to shareholders' interests. LTI allocation values are intended to be positioned at the top of the 3rd quartile of the relevant benchmark comparisons

1

1

1

### Total target remuneration

TTR is intended to be positioned in the 3rd quartile compared to relevant market benchmark comparisons. 4th quartile TTR may result if outperformance is achieved.

The remuneration structure is designed to ensure top quartile executive KMP remuneration is only achieved if Cochlear outperforms

### 4.2 Remuneration composition mix and timing of receipt

#### 4.2.1 Current remuneration mix

Cochlear endeavours to provide an appropriate and competitive mix of remuneration components balanced between fixed and at risk and paid in both cash and deferred equity. The broad remuneration composition mix for executive KMP can be illustrated as follows:

#### Remuneration mix for F15

The remuneration mix for F15 is illustrated below:

Position	TFR (cash) at target	STI at target	LTI at target
CEO/President	33.4% of TTR	33.3% of TTR	33.3% of TTR
Other executive KMP	At least 45.1% of TTR	Up to 32.3% of TTR	Up to 22.6% of TTR

The mix of remuneration for the CEO/President and other executive KMP will remain unchanged in F16.

#### Total fixed remuneration (TFR)

Cochlear's approach to TFR settings is to aim to position all executives between the median and 75th percentile, but at the lower end of this range where possible to control fixed costs, exchange rate movements notwithstanding. Only modest increases in TFR were approved in F15 to maintain this balanced approach. Cochlear's approach to TFR settings will remain largely unchanged in F16.

#### Short-term incentives (STI)

Cochlear has consistently focused STI on achieving sales revenue and EBIT targets and personal objectives. To support Cochlear's balanced approach to TFR, Cochlear has set STI targets aimed at achieving a market competitive TFR + STI between the median and the 75th percentile when budgets are met and provides for a capped level of overachievement to encourage outperformance. Deferred STI is equivalent to 30% of STI cash earned, deferred into equity. Cochlear's approach to STI settings will remain largely unchanged in F16, but during F16 Cochlear will conduct a review of the structure of our STI plan and LTI plan.

#### Long-term incentives (LTI)

The LTI opportunity is calculated using the 'gross contract value', which refers to a Black-Scholes-Merton pricing model without discounting for service or performance hurdles. Cochlear's approach to LTI settings will remain largely unchanged in F16, but during F16 Cochlear will conduct a review of the structure of our STI plan and LTI plan.

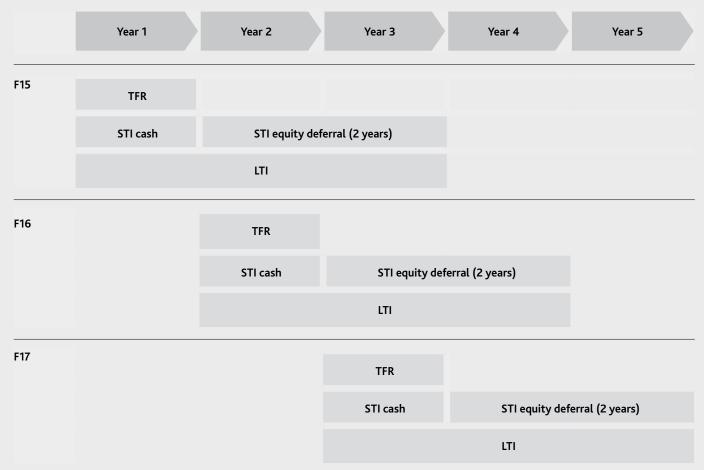
### Total target remuneration (TTR)

TTR under the remuneration mix adopted will, in the opinion of the Board, deliver an overall risk adjusted reward opportunity which is fair and market competitive.

Shareholders should note that Cochlear has performance hurdles, particularly for LTI that are at the higher end of the market (S&P/ASX 100 companies) in terms of degree of difficulty. Further, any LTI award will only have value to the executive if the performance hurdles are met to enable vesting to occur, and for option related awards, the equity outcomes are positive in terms of share price movement (i.e. the share price on vesting exceeds the exercise price). In F15, the LTI program granted in F12 delivered a nil outcome. The STI program outcome was within a range at or above target achievement, driven by achievement of revenue and EBIT targets based on budgets set by the Board.

### 4.2.2 Remuneration – Timing of receipt of remuneration

The three complementary components of executive KMP remuneration are 'earned' over multiple time ranges. This is illustrated in the following chart:



Note: LTI is awarded in year 1 and earned at the end of year 3 but expensed over the three year service period.

As illustrated, executive KMP remuneration is delivered on a cascading basis, with a material component deferred for two (STI) and three (LTI) years and awarded as equity. This remuneration mix is designed to ensure executive KMP are focused on delivering results over the short, medium and long term if they are to maximise their remuneration opportunity. The Board believes this approach aligns executive KMP remuneration to shareholder interests and expectations.

### 4.3 Total fixed remuneration explained

Total fixed remuneration (TFR) includes all remuneration and benefits paid to executive KMP calculated on a total employment cost basis. In addition to base salary, selected overseas executives receive benefits that may include health insurance, car allowances and relocation allowances. In Australia, retirement benefits are generally paid in line with the statutory superannuation guarantee legislation prevailing. Globally, retirement benefits are generally paid in line with local legislation and practice.

Executive KMP TFR is tested regularly for market competitiveness by reference to appropriate independent and externally sourced comparable benchmark information, including for comparable ASX listed companies, and based on a range of size criteria including market capitalisation, taking into account an executive's responsibilities, performance, qualifications, experience and geographic location.

Job evaluation methodologies are applied to assist with managing internal relativities.

TFR adjustments, if any, are made with reference to individual performance, an increase in job role or responsibility, and changing market circumstances as reflected through independent benchmark assessments or promotion.

Any adjustments to executive KMP remuneration are approved by the Board, based on HRC and CEO/President recommendations.

### 4.4 Variable (at risk) remuneration explained

As set out in section 4.2, variable remuneration forms a significant portion of the CEO/President and other executive KMP remuneration opportunity. Apart from being market competitive, the purpose of variable remuneration is to direct executives' behaviours towards maximising Cochlear's short, medium and long-term performance. The key aspects are summarised below:

### 4.4.1 Short-term incentives (STI)

#### Purpose

The STI arrangements at Cochlear are designed to reward executives for the achievement against annual performance targets set by the Board at the beginning of the performance period. The STI program is reviewed annually by the HRC and approved by the Board.

Any STI award in excess of the 100% budget opportunity is individually approved by the HRC. All STI awards to the CEO/President and other executive KMP are approved by the HRC and Board.

#### Performance targets

The key performance objectives of Cochlear are currently directed to achieving Board approved sales revenue and EBIT targets, and the achievement of individual performance goals.

For the current year (F15), sales revenue and EBIT targets had equal weighting. The weighting between Cochlear group and regional sales revenue and EBIT will depend on the responsibilities and scope of influence of the individual executive KMP. Individual performance goals account for a 20% weighting for executive KMP based on a range of individual performance objectives including strategic objectives determined each year.

80% of STI is based on financial targets set by the Board and having regard to prior year performance, global market conditions, competitive environment, future prospects and the Board approved budgets. The specific targets are not detailed in this report due to their commercial sensitivity.

Validation of performance against the measures set for:

- the CEO/President involves an independent review and endorsement by the Chief Financial Officer (CFO), reviewed and approved by the HRC and Board; and
- other executive KMP involves a review by the CEO/President based on inputs from the CFO. Final review is undertaken by the HRC and Board.

Any anomalies or discretionary elements are validated and approved by the Board.

#### Rewarding performance

The STI performance ratings are determined under a predetermined matrix, with the Board determination final.

#### Mandatory deferral of STI

A mandatory deferral of a portion of STI (in the form of performance rights) is intended to reinforce alignment with shareholder interests. Grants are calculated at the end of each year based on sales revenue, EBIT and individual performance outcomes and then held for two years until vesting. This achieves additional retention and alignment of executives with shareholder interests.

The deferred STI component related to F14 was granted in August 2014 in performance rights subject to a two year deferral period. The deferred STI component for F15 will be calculated based on 30% of the STI cash amount earned and will also be delivered as performance rights.

The equity component will be independently determined based on the gross contract value using Cochlear's five day volume weighted average price following the announcement of full year results in August 2015, that is, based on a Black-Scholes-Merton pricing model without discounting for service or performance hurdles.

Once the STI awarded as performance rights has been granted, there are no further performance measures attached to the performance rights other than continued tenure for the vesting period (two years).

Table 1 – Executive KMP STI opportunity and actual F15 STI awarded<sup>1</sup>

Executive KMP	Position	Target STI as a % of F15 TTR	STI awarded as a % of target STI	STI forfeited in F15 as a % of target STI	Actual cash and deferred STI award in F15 (\$)
Chris Roberts	CEO/President	33.3%	120.0%	-	1,740,000
Richard Brook	President, European, Middle East and African Regions <sup>2,3</sup>	31.4%	101.8%	-	445,497
Dig Howitt	President, Asia Pacific Region	32.3%	97.9%	2.1%	276,136
Jan Janssen	Senior Vice President, Design and Development, Clinical and Regulatory	32.3%	106.6%	-	404,625
Neville Mitchell	CFO and Company Secretary	32.3%	106.8%	-	496,222
Mark Salmon	Former President, Asia Pacific Region	32.3%	100.0%	-	23,397
Chris Smith	President, Americas Region <sup>3</sup>	31.3%	109.4%	-	604,248

<sup>1.</sup> Includes the monetary value of STI cash combined with the monetary value of STI deferral.

F15 STI payments are higher than those paid in F14 for the KMP due to the fact that last year payments reflected lower than target performance and this year payments reflect outperformance against targets. The increases reflect:

- strong business performance with sales revenue growth of 15%, EBIT growth of 62% and accomplishment of individual outcomes to support long-term growth resulting in payments within a range between 97.9% and 120.0% of target; and
- currency fluctuations impact year-on-year comparisons for Mr Brook and Mr Smith.

The increase in target STI for Mr Brook and base salary for both Mr Brook and Mr Smith in F15 also increased the STI target opportunity. These outcomes are consistent with the Board's aim to reward executives between the median and 75th percentile for strong business performance.

### 4.4.2 Long-term incentives (LTI)

The LTI provides an annual opportunity for executive KMP and other selected senior executives (based on their ability to influence and execute strategy) to receive an equity award deferred for three years, that is intended to align a significant portion of executives' overall remuneration to shareholder value over the longer term. All LTI awards remain at risk and subject to forfeiture or lapse until vesting and must meet or exceed EPS growth rates and/or relative TSR performance hurdles over the vesting period.

Purpose	To align executive KMP remuneration opportunity with shareholder value and provide retention stimulus.
Types of equity awarded	LTI up to F13 was provided under the Cochlear Executive Long Term Incentive Plan (CELTIP). See section 5.1 for further details.  The Cochlear Executive Incentive Plan (CEIP) was introduced in July 2013. See section 5.1 for further details.  Under the CEIP, selected senior executives are offered options (being an option at a pre-set exercise price to acquire ordinary shares of Cochlear Limited) or performance rights (being a nil exercise price right to fully paid ordinary shares of Cochlear Limited) or a combination of both.
Time of grant	All equity grants will be made after the AGM each year but based on values determined in the preceding August.
Time restrictions	Equity grants awarded to the CEO/President and other executive KMP are tested against the performance hurdles set, at the end of three financial years. If the performance hurdles are not met at the vesting date, options or performance rights lapse.

<sup>2.</sup> STI opportunity was increased for the President, European Middle East and African Regions to align his target opportunity with that of other executive KMP.

<sup>3.</sup> European and US based Regional Presidents' total target remuneration is benchmarked and paid in local currency

## Performance hurdles and vesting schedule

Equity grants to the CEO/President and other executive KMP are in two equal tranches assigned 50% to compound annual growth in EPS and 50% subject to ranking of TSR against the S&P/ASX 100. The performance conditions applying to the latest grant (F15) were as follows:

S&P/ASX 100 (3 years)	Ranking of TSR against	Compound annual growth in EPS (3 years)				
% of equity to vest	Performance	% of equity to vest	Performance			
0%	< 50th percentile	0%	< 10%			
40% to 100% pro-rata	50th to 75th percentile	50% to 100% pro-rata	10% to 20%			
100%	> 75th percentile	100%	> 20%			

Options and performance rights vest if the time restrictions and relevant performance hurdles are met. The Board must approve any special provisions, in accordance with Company policies, in the event of termination of employment or a change of control. After the three year vesting schedule, any vested options expire after seven months if they have not been exercised.

	months if they have not been exercised.
Dividends	No dividends are attached to options or performance rights.
Voting rights	There are no voting rights attached to options or performance rights.
Retesting	There is no retesting of performance hurdles under Cochlear LTI.
LTI allocation	The size of individual LTI grants for the CEO/President and other executive KMP is determined in accordance with the Board approved remuneration strategy mix. See section 4.2.
	The target LTI dollar value for each executive is converted to options and/or performance rights according to LTI allocation values independently determined based on the gross contract value of the relevant equity instrument and based on a Black-Scholes-Merton pricing model without discounting for service or EPS and TSR performance hurdles:
	<ul> <li>performance option allocation = LTI dollar value/Black-Scholes-Merton value before service or EPS and TSR performance discounts; and/or</li> </ul>
	• performance right allocation = LTI dollar value/Black-Scholes-Merton value before service or EPS and TSR

## Table 2 – Vesting outcomes (performance shares and options granted F11 to F13) Performance shares

performance discounts.

Grant date	Vesting timeframe <sup>1</sup>	EPS 3 year CAGR <sup>2</sup>	% vested <sup>3</sup>	% forfe	TSF	ve 3 year R ranking ercentile	% vested <sup>3</sup>	% forfeited <sup>3</sup>	Market price as at 30 June
16-Aug-10	Vested June 2013	-5.5%	0.0%	100	.0%	28th	0.0%	100.0%	N/A
15-Aug-11	Vested June 2014	-19.7%	0.0%	100	.0%	32nd	0.0%	100.0%	N/A
13-Aug-12 <sup>4</sup>	Vested June 2015	36.8%	100.0%	0	.0%	38th	0.0%	100.0%	\$80.15
Options									
Grant date	Vesting timeframe <sup>1</sup>	Exercise price	EPS 3 year CAGR <sup>2</sup>	% vested <sup>3</sup>	% forfeited <sup>3</sup>	yea	r TSR nking	ed <sup>3</sup> % forfeited	Net market value as at 30 June
16-Λυσ-10	Vested lune 2013	\$60.80	_5 5%	0.0%	100.0%		28th 0.0	100 09	6 N/A

						ranking percentile			30 June
16-Aug-10	Vested June 2013	\$69.80	-5.5%	0.0%	100.0%	28th	0.0%	100.0%	N/A
15-Aug-11	Vested June 2014	\$68.56	-19.7%	0.0%	100.0%	32nd	0.0%	100.0%	N/A
13-Aug-12 <sup>4</sup>	Vested June 2015	\$62.78	36.8%	100.0%	0.0%	38th	0.0%	100.0%	\$17.37

- 1. While the vesting period ends on 30 June of each year, participants are not able to exercise any awards until the Board approves the opening of the first trading window under the Cochlear Trading Policy (typically immediately following the Cochlear full-year results announcement).
- 2. Compound annual growth rate.
- 3. All plan participants had the same vesting and forfeiture percentage outcome.
- 4. The performance hurdles for the LTI plans are considered demanding such that this is the first time in the last three years that the plan has provided executives with an award.

#### 4.5 Other remuneration elements and disclosures relevant to executive KMP

#### 4.5.1 Clawback

Cochlear implemented a clawback policy to take effect from 1 July 2014 to ensure compliance with ASX requirements. There have been no circumstances to date where the policy would have applied.

### 4.5.2 Hedging and margin lending prohibition

Under the Cochlear Trading Policy and in accordance with the Corporations Act, equity granted under Cochlear equity incentive schemes must remain at risk until vested, or until exercised if options or performance rights. It is a specific condition of grant that no schemes are entered into, by an individual or their associates that specifically protect the unvested value of performance shares, options or performance rights allocated.

Cochlear also prohibits the CEO/President or 'Designated Persons' (including other executive KMP) providing Cochlear securities in connection with a margin loan or similar financing arrangement unless that person has received a specific notice of no objection in compliance with the policy.

Cochlear, in line with good corporate governance, has a formal policy setting down how and when employees of Cochlear may deal in Cochlear securities.

Cochlear's Trading Policy is available on the Cochlear website, www.cochlear.com, under Investor Centre, Corporate Governance.

### 4.5.3 Cessation of employment provisions

The provisions that apply for STI and LTI awards in the case of cessation of employment are detailed in sections 6.1 (Service contracts) and 6.2 (Employment agreements).

Mark Salmon, former President, Asia Pacific Region, retired on 26 September 2014. His final arrangements included the payment of previously expensed statutory entitlements due to accrued long service of \$97,303 and annual leave entitlements of \$39,233.

The Board used its discretion to permit Mr Salmon to retain 8,016 performance shares in the 2012 CELTIP subject to existing performance hurdles and timeframes. Existing awards from the 2013 CEIP were forfeited (see the table in section 5.2.1 for more details).

Paul Bell, former NED, retired on 17 October 2014. Mr Bell was not entitled to any termination related payments.

On 26 May 2015, the Company announced that Dr Roberts would be stepping down as CEO/President on 31 August 2015. This report includes details of the proposed end of service payments to Dr Roberts. In keeping with the terms of Dr Roberts' executive service contract entered into on 1 February 2004, Dr Roberts is entitled to an end of service payment of \$137,617 in statutory entitlements and \$1,410,801 in accordance with Cochlear's contractual obligations. In line with IFRS, these were accrued at 30 June 2015 and will be paid on 31 August 2015.

The Board plans to use its discretion to permit Dr Roberts to retain 123,023 options from the 2013 CEIP and 2,781 performance rights from the 2013 CEIP (STI Deferral) subject to existing performance hurdles and timeframes. Existing awards from the 2014 CEIP LTI grant will be forfeited when Dr Roberts departs on 31 August 2015 (see the table in section 5.2.1 for more details).

#### 4.5.4 Conditions of LTI grants

The conditions under which LTI (performance rights and options) are granted, and are approved by the Board in accordance with the relevant scheme rules, are as summarised in section 5.

### 4.5.5 Minimum shareholding quidelines

The purpose of the Cochlear NED and executive share ownership guidelines is to ensure appropriate alignment of the interests of Cochlear's KMP with the financial interests of Cochlear's shareholders.

The guidelines aim to create a share ownership focus and culture and to build long-term commitment to the Company by providing direction to KMP as to minimum levels of share ownership.

Each executive KMP should hold Cochlear Limited shares or vested options to an amount that is equivalent to the prior year's TFR, or one year's fees for NEDs, based on the 365 day average Cochlear Limited closing share price for the prior year.

The guidelines were introduced in March 2007 and all executive KMP were expected to acquire the relevant number of shares over three years from implementation of the guidelines. During the year, Cochlear's NED and executive share ownership guidelines were reviewed and amended to align with ASX practice. By the completion of the August 2015 trading window, all NEDs and executive KMP are anticipated to be compliant with the policy for the F16 requirements.

### 4.6 Relationship between Cochlear performance and executive KMP remuneration

### 4.6.1 Cochlear financial performance (F11 to F15)

	F11	F12 <sup>1</sup>	F13	F14 <sup>2</sup>	F15
Sales revenue (\$million)	732.2	704.6	715.0	820.9	941.9
EBIT (\$million)	242.7	76.5	178.9	127.1	206.4
NPAT (\$million)	180.1	56.8	132.6	93.7	145.8
Basic EPS (cents)	318.2	100.0	233.0	164.6	256.1
Total dividend per share (cents)	225.0	245.0	252.0	254.0	190.0
Share price as at 30 June (\$)	72.00	65.84	61.71	61.70	80.15

- 1. F12 includes product recall expenses of \$138.8 million before tax and \$101.3 million after tax.
- 2. F14 includes the patent dispute provision of \$22.5 million before tax and \$15.8 million after tax.

For further explanation of details on Cochlear performance, see the principal activities and review of operations and results section of the Directors' Report on pages 33 to 41.

#### 4.6.2 Cochlear current year performance and relationship to executive KMP remuneration

Cochlear sales revenue grew 15% year on year. New product launches combined with investments in market growth initiatives drove this growth. Earnings per share in F15 of 256.1 cents was 56% above that for F14.

The STI payouts to KMP this year ranged from 97.9% to 120.0% of their target STI opportunity, reflecting the strong performance against targets.

The executive KMP again performed at expectations with respect to their personal objectives.

The payout ratios on STI in F15 reflect individual, business and Cochlear performance against targets in accordance with plan rules. The Board has worked to ensure the overall executive KMP remuneration recognises Company performance and enables the business to retain a talented leadership team, of 11 executives and allowing Cochlear to promote internal candidates to three KMP roles (including one new KMP for F16).

### 4.6.3 Cochlear EPS and TSR performance (F11 to F15) and relationship to executive KMP remuneration

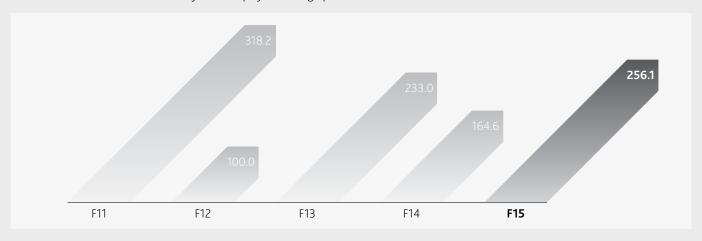
As explained in section 4.1, Cochlear's remuneration framework aims to incentivise executive KMP towards long-term sustainable growth of the business internationally and the creation of shareholder value in the short, medium and long term. This is developed in two ways:

- cash (and equity) STI, whether paid immediately or deferred, depend on sales revenue and EBIT performance and outcomes for the completed performance year (as explained in section 4.4.1); and
- LTI, in the form of options and performance rights, are linked to compound annual growth in EPS and relative TSR performance (as explained in section 4.4.2).

EPS (internal) and relative TSR (external) are generally accepted proxies for creation of shareholder value. It is the Board's intention to review the suitability of these performance criteria and settings on a regular basis to ensure they best serve shareholders' interests.

### Earnings per share (EPS)

Cochlear's basic EPS over the last five years is displayed in the graph below:



For more information, see the principal activities and review of operations and results section of the Directors' Report.

The table below illustrates Cochlear's compound annual growth in basic EPS in respect of performance for grants from F11 to F13:

Grant date		EPS vesting performance				
	F11	F12	F13	F14	F15	
16-Aug-10	15.4%	-39.8%	-5.5%			0.0%
15-Aug-11		-68.6%	-14.4%	-19.7%		0.0%
13-Aug-12			133.0%	28.3%	36.8%	100.0%

Refer the principal activities and review of operations and results section of the Directors' Report on pages 33 to 41 for details on the performance of Cochlear.

As a result of Cochlear meeting the EPS growth targets set, 100% of the 2012 equity grants related to EPS hurdles vested. The achievement of 256.1 cents per share demonstrates positive momentum for the business and achievement against performance hurdles.

### Total shareholder return (TSR) - Unaudited

Cochlear's relative TSR performance over the relevant performance periods up to 30 June 2015 in respect of vested equity grants is set out below. This information is unaudited.

Grant date	Relative 3 year TSR percentile ranking	TSR vesting performance
16-Aug-10	28th	0.0%
15-Aug-11	32nd	0.0%
13-Aug-12	38th	0.0%

TSR is a function of share price growth and dividends reinvested. Cochlear's performance over time is affected by a range of variables, including currency volatility, global economic and geopolitical conditions, market growth for its products and variability in other sectors.

Cochlear did not meet the minimum threshold of TSR performance for the 2012 equity grants, therefore none of the 2012 equity grants related to TSR hurdles vested.

### 4.7 Executive remuneration table – Audited statutory disclosure (accounting cost to Cochlear)

	Year		Fixed	remuneratio	on	·	٧	- 'ariable rer	muneration	·		End of service <sup>8</sup>	Total	Proportion of total remuneration
Amounts \$		Short-1	term (	Other employr	nent costs	Total	Short- term²			Long- term <sup>5,6,7</sup>	Total			Performance related
Name		Salary	Non- monetary benefits <sup>1</sup>	Super- annuation benefits	Long service leave		Bonus	Deferred STI <sup>3,4</sup>	Value of options	Value of perform- ance shares/ rights				%
Chris Roberts <sup>9</sup>	F15	1,431,029	-	18,783	32,349	1,482,161	1,338,462	518,549	1,055,244	-	2,912,255	1,548,418	5,942,834	49.0%
	F14	1,384,305	-	17,775	40,218	1,442,298	585,055	58,506	767,593	-	1,411,154	-	2,853,452	49.5%
Richard Brook <sup>10</sup>	F15	611,858	91,970	103,860	-	807,688	342,690	55,609	141,217	58,134	597,650	-	1,405,338	42.5%
	F14	550,499	77,685	90,433	-	718,617	213,405	21,340	126,994	27,480	389,219	-	1,107,836	35.1%
Dig Howitt <sup>11</sup>	F15	387,709	-	14,088	-	401,797	212,412	21,145	51,190	104,771	389,518	-	791,315	49.2%
Jan Janssen	F15	515,161	-	18,783	6,416	540,360	311,250	46,396	115,591	85,174	558,411	-	1,098,771	50.8%
	F14	487,444	-	17,775	17,165	522,384	152,708	15,271	82,980	71,230	322,189	-	844,573	38.1%
Neville Mitchell <sup>12</sup>	F15	543,609	-	157,325	17,325	718,259	381,709	56,973	78,902	168,892	686,476	-	1,404,735	48.9%
	F14	524,363	-	129,280	15,001	668,644	188,025	18,803	90,228	103,626	400,682	-	1,069,326	37.5%
Mark Salmon <sup>13</sup>	F15	143,181	-	5,743	9,852	158,776	23,397	(15,737)	(10,692)	145,943	142,911	-	301,687	47.4%
	F14	567,844	-	17,775	28,534	614,153	157,372	15,737	64,668	131,483	369,260	-	983,413	37.5%
Chris Smith <sup>14</sup>	F15	786,650	26,797	16,290	-	829,737	464,806	72,305	186,605	81,625	805,341	-	1,635,078	49.3%
	F14	670,243	22,264	13,562	-	706,069	258,245	25,824	140,147	59,964	484,180	-	1,190,249	40.7%
Total <sup>15</sup>	F15	4,419,197	118,767	334,872	65,942	4,938,778	3,074,726	755,240	1,618,057	644,539	6,092,562	1,548,418	12,579,758	48.4%
Total	F14	4,184,698	99,949	286,600	100,918	4,672,165	1,554,810	155,481	1,272,610	393,783	3,376,684	-	8,048,849	42.0%

- 1. Benefits include car allowances and health insurance which are market based payments.
- 2. Short-term and long-term incentive bonuses are awarded annually. The service and performance criteria are set out in this report. See section 4.4.1 table 1 for more detail on F15 STI payments delivery. For F15, STI paid represent 97.9% to 120.0% of executive KMP opportunity.
- 3. Deferred STI is granted in performance rights and deferred for two years. The cost of the plan is expensed across three years. The F15 amount represents the portion of the F14 and F15 STI deferral expensed in F15. The F14 amount represents the portion of the F14 STI deferral expensed in F14.
- 4. Deferred STI for Chris Roberts includes an expense of \$298,234 that would normally have been amortised over future years for awards that remain subject to vesting timeframes. Also includes a credit of \$15,737 for Mark Salmon, reversing prior years' expenses on plans that have been forfeited.
- 5. The value of options and performance shares/rights is calculated at the date of grant using the Black-Scholes-Merton pricing model discounted for vesting probabilities of performance criteria. The value of options and performance shares/rights is allocated to each reporting period includes adjustments to the life-to-date expense of grants based on the reassessed estimate of achieving non-market performance criteria and final vesting amounts for the non-market performance criteria of options and performance shares/rights. The value disclosed above is the portion of the value of the options and performance shares/rights recognised as an expense in the financial year. The ability to exercise the options and performance shares/rights is conditional on Cochlear achieving certain performance hurdles. Further details of options and performance rights granted during the financial year are set out in this report.
- 6. Includes an expense of \$391,834 for Chris Roberts and \$34,179 for Mark Salmon that would normally have been amortised over future years for awards that remain subject to vesting hurdles and timeframes and may not be paid out. Also includes a credit of \$46,401 for Mark Salmon, reversing prior years' expenses on plans that have been forfeited.
- 7. The total value of options and performance shares/rights recognised in F15 for each executive KMP (excluding Mark Salmon) is higher than in F14 due to higher vesting probabilities related to plans that are yet to vest.
- 8. Accrual of contractual end of service payments of approximately one year of salary for Chris Roberts, payable at the end of his employment, and statutory entitlements. In F16, Dr Roberts will not accrue any more end of service amounts.
- 9. Chris Roberts is an executive director.
- 10. Richard Brook's STI opportunity was increased to 55% of base salary from F15 to align with that of other executive KMP.
- 11. Dig Howitt became a KMP on 29 September 2014. Values in this table relate only to the period he was a KMP.
- 12. Neville Mitchell remains on a defined contribution superannuation plan based on a fixed percentage of salary.
- 13. Mark Salmon retired on 26 September 2014.
- $14. \ Chris \ Smith's \ remuneration \ increase \ reflects \ an \ increase \ in \ base \ salary, \ over a chievement \ on \ STI \ and \ USD/AUD \ currency \ variations.$
- 15. The increase in total remuneration from F14 reflects improved STI performance with underachievement against target last year and overachievement in F15, incremental salary package increases and accrual of end of service payments to Chris Roberts.

#### 4.8 Executive remuneration table - Unaudited

This table represents the value to the executive of cash paid and vested equity awards (intrinsic value) received during the year and unvested equity awards (IFRS-2 value) granted during the financial year, at risk. The LTI equity granted is a value determined under IFRS-2 discounted for vesting probabilities of performance criteria which may or may not vest depending on future outcomes that are uncertain. Accordingly, this table incorporates data that could represent the accumulation of outcomes arising from multiple years.

	Year	Fixed remuneration	on and cash incen	tives received	Past at remuneration during	n received	Actual remuneration received	Future at risk remuneration received		received
Amounts \$		Fixed remuneration <sup>1</sup>	Incentives <sup>2</sup>	Total cash	Intrinsic value of vested options <sup>3</sup>	Intrinsic value of vested performance shares <sup>3</sup>		Incentives (deferred as cash) <sup>4</sup>	Deferred STI⁵	LTI (equity) granted during year <sup>6,7</sup>
Chris Roberts	F15	1,449,812	818,068	2,267,880	-	-	2,267,880	895,877	401,538	1,300,967
	F14	1,402,080	509,264	1,911,344	-	-	1,911,344	375,483	175,517	1,030,699
Richard Brook	F15	807,688	264,801	1,072,489	-	-	1,072,489	208,619	102,807	249,928
	F14	718,617	167,620	886,237	-	-	886,237	130,730	64,021	170,649
Dig Howitt <sup>8</sup>	F15	401,797	86,034	487,831	-	-	487,831	126,378	63,724	234,804
Jan Janssen	F15	533,944	213,287	747,231	-	-	747,231	195,834	93,375	238,188
	F14	505,219	114,439	619,658	-	-	619,658	97,871	45,813	156,874
Neville Mitchell	F15	700,934	262,827	963,761	-	-	963,761	239,497	114,513	281,347
	F14	653,643	141,000	794,643	-	-	794,643	120,615	56,408	204,133
Mark Salmon <sup>9</sup>	F15	148,924	112,690	261,614	-	-	261,614	23,397	-	-
	F14	585,619	160,541	746,160	-	-	746,160	112,690	47,212	185,579
Chris Smith	F15	829,737	318,067	1,147,804	-	-	1,147,804	294,791	139,442	329,947
	F14	706,069	161,941	868,010	-	-	868,010	148,052	77,473	222,477
Total	F15	4,872,836	2,075,774	6,948,610	-	-	6,948,610	1,984,393	915,399	2,635,181
Total	F14	4,571,247	1,254,805	5,826,052	-	-	5,826,052	985,441	466,444	1,970,411

- 1. Represents the value of base salary, non-monetary benefits and superannuation received during the year (excludes the accrued value of long service leave).
- 2. Represents STI payments received during the financial year. For example, F15 data includes F14 second half-year STI and F15 first half-year STI payments.
- 3. Reflects the intrinsic value of vested employee share scheme benefits at the end of the financial year.
- 4. Reflects STI payments related to the current financial year but paid in future years. For example, F15 data includes the F15 second half-year STI payment scheduled for payment during F16.
- 5. Deferred STI in F15 reflects STI achievement of between 97.9% and 120.0%, whereas deferred STI in F14 reflected STI achievement of between 49.1% and 54.9% with the exception of the President of the Americas Region and the President of the European, Middle East and African Regions who earned 70.3% and 86.1% of their opportunity respectively.
- 6. Represents the value of equity grants (options and/or performance rights) calculated at the date of grant using the Black-Scholes-Merton pricing model discounted for vesting probabilities of performance criteria. These grants were awarded during the year, are unvested and will be subject to achievement of future performance hurdles.
- 7. The value of LTI granted during the year for each KMP (excluding Mark Salmon) is higher than that in the previous financial year due to a higher vesting probability of the plan granted during the current financial year.
- 8. Dig Howitt became a KMP on 29 September 2014. Values included in this table relate only to the period he was a KMP. Both the deferred STI value (scheduled for conversion to performance rights in August 2015) and the LTI value (granted in October 2014) are included as they were granted after he became a KMP.
- 9. Mark Salmon retired on 26 September 2014.

### 5.0 Employee share scheme and other share information

This section provides:

- 1. a description of the employee share schemes (ESS) Cochlear uses to provide equity rewards to Cochlear employees;
- 2. disclosures required in relation to ESS grants provided to executive KMP;
- 3. disclosures required in relation to ESS instruments that Cochlear has issued; and
- 4. disclosures required in relation to Cochlear Limited shares and other ESS instruments held by executive KMP.

### 5.1 Employee share schemes operated by Cochlear

Diam dataila	Turn of instruments	Deteile	Durana
Plan details	Type of instruments	Details	Purpose
Cochlear Employee Share Plan (CESP) Date established: 1999	Ordinary shares	Issue of ordinary shares annually to eligible employees.	The purpose of the CESP is to encourage general employee equity participation through tax concessional legislation which currently facilitates tax effective issues of up to \$1,000 worth of shares annually per eligible employee. Under the September 2014 (F15) grant, 1,317 employees each received an award of 15 shares. Executive KMP and other executives rewarded under the Cochlear Executive Incentive Plan are not eligible for this program.
Cochlear Executive Long Term Incentive Plan (CELTIP) Date established: 2003 AGM	Ordinary shares (options and/or performance shares)	A long-term performance incentive scheme designed to reward participants for achieving market competitive EPS growth and relative TSR hurdles, as approved. Participants receive options and/or performance shares based on a predetermined formula.	The purpose of the CELTIP is to encourage employees and executives of Cochlear to receive options or performance shares. Vesting of options or performance shares occurs only if Cochlear achieves challenging and market competitive EPS growth and relative TSR hurdles. Target allocations are made based on seniority, the ascribed LTI remuneration value and a value formula approved by shareholders in 2003. No grants have been made under the CELTIP since F13.
Cochlear Executive Incentive Plan (CEIP) Date established: July 2013	Awards consisting of ordinary shares; performance rights; options; and/or share appreciation rights	A performance incentive scheme designed to reward participants for achieving market competitive business outcomes. Participants receive an award based on a predetermined formula, as approved by the Board from time to time based on market standards and trends.	The purpose of the CEIP is to develop the principles established with the CELTIP but to create greater flexibility in award structure to cater for Cochlear's expanding geography and to meet changing market standards and expectations. The offer terms for CEIP awards are flexible but meet contemporary LTI design standards. The first grant of options and performance rights under this plan was made on 15 October 2013, and a grant of options and performance rights was made on 14 October 2014. Also refer to section 4.4.2.

### 5.2 Employee share scheme grants to executive KMP

### 5.2.1 Analysis of share based payments granted as remuneration

Details of vesting profile of the options and performance shares/rights granted as remuneration to each executive KMP are set out below:

	Grant date			Options			Perforr	mance shares/ri	ghts <sup>2</sup>
		Number granted	Number vested	Number forfeited/ lapsed	Intrinsic value of exercised options (\$)¹	Number granted	Number vested	Number forfeited/ lapsed	Intrinsic value of vested performance shares/rights (\$) <sup>3</sup>
Chris Roberts	15-Aug-11	117,620	-	117,620	-	-	-	-	-
	13-Aug-12	231,161	-	-	-	-	-	-	-
	15-Oct-13	123,023	-	-	-	-	-	-	-
	12-Aug-14 <sup>4</sup>	-	-	-	-	2,781	-	-	-
	14-Oct-14 <sup>5</sup>	60,771	-	-	-	11,821	-	-	-
	Total	532,575	-	117,620	-	14,602	-	-	-
Richard Brook	15-Aug-11	23,495	-	23,495	-	-	-	-	-
	13-Aug-12	41,448	-	-	-	-	-	-	-
	15-Oct-13	7,249	_	-	-	3,617	-	-	-
	12-Aug-14 <sup>4</sup>	-	_	-	-	993	-	-	-
	14-Oct-14	7,256	_	_	-	3,293	_	-	-
	Total	79,448	_	23,495	-	7,903	_	-	-
Dig Howitt	15-Aug-11	21,942	-	21,942	_	-	-	-	-
- 10	13-Aug-12	_	_	_	-	6,095	_	_	-
	15-Oct-13	21,900	_	_	-	_	_	_	-
	12-Aug-14 <sup>4</sup>	-	_	_	-	714	_	_	-
	14-Oct-14	10,970	_	_	-	2,133	_	_	-
	Total	54,812	_	21,942	_	8,942	_	_	_
Jan Janssen	15-Aug-11	11,128	_	11,128	_	2,234	_	2,234	_
jan janssen	13-Aug-12	26,491	_		_	2,473	_		_
	15-Oct-13	6,664				3,325			_
	12-Aug-14 <sup>4</sup>					725			_
	14-Oct-14	11,127				2,164			_
	Total	55,410		11,128		10,921		2,234	
Neville Mitchell	15-Aug-11	27,538	_	27,538	-	10,321	_	2,234	_
Meville Millellell			_	21,330	-	6,120	_	_	_
	13-Aug-12	10,928	-	-	-		-	-	-
	15-Oct-13	13,723	-	-	-	2,934	-	-	-
	12-Aug-14 <sup>4</sup>	-	-	-	-	893	-	-	-
	14-Oct-14	8,168	-	27.520	-	3,707	-	-	-
N. I.C.I.	Total	60,357	-	27,538	-	13,654	-	-	-
Mark Salmon	15-Aug-11	28,859	-	28,859	-	- 0.016	-	-	-
	13-Aug-12	-	-	-	-	8,016	-	-	-
	15-Oct-13	10,239	-	10,239	-	3,284	-	3,284	-
	12-Aug-14 <sup>4</sup>	-	-	-	-	-	-	-	-
	14-Oct-14	-	-	-	-	-	-	-	-
	Total	39,098	-	39,098	-	11,300	-	3,284	-
Chris Smith	15-Aug-11	20,823	-	20,823	-	1,045	-	1,045	-
	13-Aug-12	45,063	-	-	-	1,577	-	-	-
	15-Oct-13	14,955	-	-	-	3,198	-	-	-
	12-Aug-14 <sup>4</sup>	-	-	-	-	1,199	-	-	-
	14-Oct-14	15,412	-	-	-	2,998	-	-	-
	Total	96,253	-	20,823	-	10,017	-	1,045	-

<sup>1.</sup> The intrinsic value of exercised options calculated as the closing market price of shares of the Company on the ASX on the date of exercise less the applicable exercise price times the number of options.

<sup>2.</sup> For grants made under the CELTIP from 2011 to 2012, participants were granted either options or performance shares, so all holdings referred to under the "Performance shares/rights" columns granted from 2011 to 2012 represent performance shares. Under the CEIP, participants were granted either options or performance rights, so all holdings referred to under "Performance shares/rights" columns granted from 2013 onwards represent performance rights.

3. The intrinsic value of vested performance shares calculated as the closing market price of shares of the Company on the ASX on the date of vesting times the number of performance shares.

4. The 12 August 2014 grant represented the grant of performance rights under the CEIP STI Deferral.

5. This award is planned to be forfeited at the discretion of the Board at the end of Dr Roberts' service on 31 August 2015.

The options granted in F15 have an exercise price of \$68.56 and an expiration date of 9 March 2018. The options granted during the year have a fair value (IFRS-2) of \$11.93 at grant date for options with EPS performance based conditions and \$11.33 at grant date for options with TSR based conditions. The performance rights granted during F15 had a fair value (IFRS-2) at grant date of \$61.33 for performance rights with EPS performance based conditions and \$39.21 at grant date for performance rights with TSR based conditions.

### 5.2.2 Exercise of options and performance shares/rights granted as remuneration

During F15, no options were exercised by the CEO/President or other executive KMP. The F12 CELTIP grant did not meet the performance hurdles so there was no vesting from this grant.

There are no amounts unpaid on the shares issued as a result of the exercise of the options in prior years.

### 5.2.3 Analysis of movement in options and shares

The movement in number and value during F15 of options over ordinary shares of Cochlear Limited acquired under the CELTIP and CEIP LTI held by executive KMP is detailed below:

	Opening	Granted in year		Exercised	d in year	Forfeited/lapsed in year	Closing
	Number	Number	Value (\$)¹	Number	Intrinsic value (\$)²	Number	Number
Chris Roberts <sup>3</sup>	471,804	60,771	706,767	-	-	117,620	414,955
Richard Brook	72,192	7,256	84,382	-	-	23,495	55,953
Dig Howitt	43,842	10,970	127,573	-	-	21,942	32,870
Jan Janssen	44,283	11,127	129,399	-	-	11,128	44,282
Neville Mitchell	52,189	8,168	94,988	-	-	27,538	32,819
Mark Salmon <sup>4</sup>	39,098	-	-	-	-	39,098	N/A
Chris Smith	80,841	15,412	179,231	-	-	20,823	75,430
Total	804,249	113,704	1,322,340	-	-	261,644	656,309

The movement in number and value during F15 of performance shares/rights acquired under the CELTIP, CEIP LTI and CEIP STI Deferral held by executive KMP is detailed below:

	Opening		Granted	in year		Exercise	d in year	Forfeited/ lapsed in year	Closing
	Number	LTI number	LTI value (\$)¹	Deferred STI number	Deferred STI value (\$) <sup>5</sup>	Number	Intrinsic value (\$) <sup>6</sup>	Number	Number
Chris Roberts <sup>3</sup>	-	11,821	594,242	2,781	175,509	-	-	-	14,602
Richard Brook	3,617	3,293	165,546	993	62,668	-	-	-	7,903
Dig Howitt	6,095	2,133	107,231	714	45,061	-	-	-	8,942
Jan Janssen	8,032	2,164	108,789	725	45,755	-	-	2,234	8,687
Neville Mitchell	9,054	3,707	186,359	893	56,357	-	-	-	13,654
Mark Salmon <sup>4</sup>	11,300	-	-	-	-	-	-	3,284	N/A
Chris Smith	5,820	2,998	150,716	1,199	75,669	-	-	1,045	8,972
Total	43,918	26,116	1,312,883	7,305	461,019	-	-	6,563	62,760

<sup>1.</sup> The value derived under IFRS-2 of options and performance rights granted during the financial year is the value of the options and performance rights calculated at grant date using the Black-Scholes-Merton pricing model discounted for vesting probabilities of performance criteria. The total value of the options and rights granted is included in the table above. This amount is allocated to remuneration over the vesting period (i.e. in each of

- 2. The intrinsic value of exercised options is calculated as the closing market price of shares of the Company on the ASX on the date of exercise less the applicable exercise price times the number of options.
- 3. The "Granted in year" LTI options and performance rights are likely to be forfeited at the discretion of the Board at the end of Dr Roberts' service on 31 August 2015.

  4. For Mark Salmon, the closing balance as at 30 June 2015 has not been disclosed as he retired on 26 September 2014.
- Deferred STI value represents performance rights under the CEIP STI Deferral plan.
- 6. The intrinsic value of vested performance shares calculated as at the closing market price of shares of the Company on the ASX on the date of vesting times the number of performance shares.

### 5.3 Potential dilution if options vest and ordinary shares issued – Unaudited

At the date of this report, the number of ordinary shares that would be issued if all options were vested, having met the service and performance conditions, and exercised and assuming ordinary shares were issued, is as follows:

Grant date		Number of options			Exercise price per share (\$)	Exercise period	Current net value of outstanding options as
	Issued	Exercised	Forfeited/ lapsed	At report date			at 30 June 2015 (\$)¹
15-Aug-11 <sup>2</sup>	484,887	-	484,887	-	68.56	Aug-14 to 30-Jun-16	-
13-Aug-12 <sup>3</sup>	707,127	-	21,331	685,796	62.78	Aug-15 to 30-Jun-17	11,912,277
15-Oct-13 <sup>4</sup>	224,314	-	10,239	214,075	59.13	Aug-16 to 10-Mar-17	4,499,857
14-Oct-14	138,963	-	-	138,963	68.56	Aug-17 to 9-Mar-18	1,610,581
Total	1,555,291	-	516,457	1,038,834			18,022,715

- 1. Share price as at 30 June 2015 was \$80.15.
- 2. No options from the F12 grant vested.
- Lapsed options from unvested grants relate to plan members who have departed Cochlear.
   Lapsed options from unvested grants relate to plan members who have departed Cochlear.

### 5.4 KMP equity interests - Audited

In accordance with the Corporations Act (section 205G(1)), Cochlear is required to notify the interests (shares and rights to shares) of directors to the ASX.

In the interests of transparency and completeness of disclosure, this information is provided for each NED (as required under the Corporations Act) and all executive KMP as well.

Please refer sections 4.5.2 (Hedging and margin lending prohibition) and 4.5.5 (Minimum shareholding guidelines).

The table below indicates Cochlear Limited shareholding:

NEDs	Held at 1 July 2014	Purchases	Sales	Cochlear Limited ordinary shares held as at 30 June 2015	Total intrinsic value of Cochlear Limited securities as at year end (\$) <sup>1</sup>
Rick Holliday-Smith	9,250	-	-	9,250	741,388
Yasmin Allen	2,950	550	-	3,500	280,525
Glen Boreham	-	-	-	-	-
Paul Bell <sup>2</sup>	3,000	N/A	N/A	N/A	N/A
Edward Byrne	3,250	-	-	3,250	260,488
Alison Deans	-	2,000	-	2,000	160,300
Andrew Denver	4,000	-	-	4,000	320,600
Donal O'Dwyer	6,000	-	-	6,000	480,900
Total NEDs	28,450	2,550	-	28,000	2,244,201

The table below indicates Cochlear Limited shareholding including any vested but unexercised options and performance shares:

Executive KMP	Held at 1 July 2014	Purchases	Received on exercise of options and performance shares	Sales	Cochlear Limited ordinary shares held as at 30 June 2015	Vested options over Cochlear Limited ordinary shares <sup>3</sup>	Vested performance shares over Cochlear Limited ordinary shares <sup>4</sup>	Total intrinsic value of Cochlear Limited securities as at year end (\$) <sup>1</sup>
Executive director								
Chris Roberts	719,803	-	-	108,534	611,269	-	-	48,993,210
Other executive KMP								
Richard Brook	7,700	-	-	-	7,700	-	-	617,155
Dig Howitt	34,151	-	-	12,800	21,351	-	-	1,711,283
Jan Janssen	5,898	-	-	-	5,898	-	-	472,725
Neville Mitchell	10,000	1,000	-	-	11,000	-	-	881,650
Mark Salmon⁵	8,148	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Chris Smith <sup>6</sup>	-	-	-	-	-	-	-	-
Total executive KMP	785,700	1,000	-	121,334	657,218	-	-	52,676,023

<sup>1.</sup> The intrinsic value of Cochlear Limited ordinary shares and vested performance shares calculated as the closing Cochlear Limited share price on the ASX on 30 June 2015 times the number of shares and performance shares, plus the intrinsic value of vested options calculated as at the closing Cochlear Limited share price on the ASX on 30 June 2015 less the applicable exercise price times the number of options (negative values are treated as zero in the totals). Please note the share ownership guidelines apply an average share price to NEDs' and executive KMP's holdings, not intrinsic value at year end.

- $2. \quad \text{For Paul Bell, the closing balance as 30 June 2015 has not been disclosed as he retired on 17 October 2014.}$
- ${\it 3. \ \ } The \ number \ of \ vested \ but \ unexercised \ options.$
- The number of vested but unexercised performance shares.
- 5. For Mark Salmon, the closing balance as of 30 June 2015 has not been disclosed as he retired on 26 September 2014.
- 6. At the completion of the August 2015 trading window, vested awards and purchased shares will result in compliance with the minimum shareholding requirements.

The table below indicates any unvested options and performance shares/rights issued to executive KMP but still subject to performance hurdles and STI deferral service conditions:

	Unvested options over Cochlear Limited ordinary shares <sup>1</sup>	Unvested performance shares/ LTI rights over Cochlear Limited ordinary shares <sup>2</sup>	Unvested STI Deferral rights over Cochlear Limited ordinary shares³	Total intrinsic value of unvested options and performance shares/rights as at year end (\$) <sup>4</sup>
Executive director				
Chris Roberts	414,955	11,821	2,781	8,475,896
Other executive KMP				
Richard Brook	55,953	6,910	993	1,589,848
Dig Howitt	32,870	8,228	714	1,304,182
Jan Janssen	44,282	7,962	725	1,425,451
Neville Mitchell	32,819	12,761	893	1,667,312
Mark Salmon <sup>5</sup>	N/A	N/A	N/A	N/A
Chris Smith	75,430	7,773	1,199	1,994,829
Total executive KMP	656,309	55,455	7,305	16,457,518

- 1. The number of unvested options.
- The number of unvested CELTIP performance shares and CEIP LTI performance rights.
- 3. The number of unvested CEIP STI Deferral performance rights.
- 4. The intrinsic value of unvested performance shares/rights calculated as at the closing Cochlear Limited share price on the ASX on 30 June 2015 times the number of performance shares/rights and the intrinsic value of unvested options calculated as at the closing Cochlear Limited share price on the ASX on 30 June 2015 less the applicable exercise price times the number of options (negative values are treated as zero in the totals).
- 5. For Mark Salmon, the closing balance as of 30 June 2015 has not been disclosed as he retired on 26 September 2014.

### $6.0 \ Service \ contracts \ and \ employment \ agreements-Audited$

### 6.1 Service contracts

Cochlear does not enter into service contracts for executive KMP, other than the CEO/President.

The following sets out details of the service contract terms for the current CEO/President, Dr Roberts, which is also reflected in his end of service payment:

Length of contract	Dr Roberts is on a permanent contract, which is an ongoing employment contract until notice is given by either party.
Notice periods	In order to terminate the employment arrangements, Dr Roberts is required to provide Cochlear with six months' written notice. Cochlear must provide Dr Roberts with 12 months' written notice.
Termination on notice by Cochlear	Cochlear may terminate employment by providing six months' written notice or payment in lieu of the notice period based on total fixed remuneration (TFR). On termination on notice by Cochlear, unless the Board determines otherwise Dr Roberts shall receive:
	• payment equivalent to 12 months' TFR;
	<ul> <li>pro-rated STI benefits for the months of service in the financial year to which the plan relates; and</li> </ul>
	• if determined by the Board, in its sole discretion, the entitlements (if any) to LTI benefits.
Death or total and permanent disability	If Cochlear terminates employment for reasons of death or total and permanent disability, a severance payment will be made that is equal to 12 months' TFR.
	All STI and LTI benefits are either:
	• released in full or on a pro-rata basis; or
	<ul> <li>remain subject to performance requirements clawback and are released at the original vesting date, at the discretion of the Board with regard to the circumstances.</li> </ul>
	On death or total and permanent disability, the Board has discretion to allow unvested STI and LTI benefits to vest.
Statutory entitlements	Payment of statutory entitlements of long service leave and annual leave applies in all events of separation.
Post-employment restraints	For a period of 12 months after termination date without the consent of Cochlear for engagement in business competition or to induce Cochlear NEDs or staff to terminate their employment.

### 6.2 Employment agreements

Other executive KMP operate under employment agreements.

The following sets out details of the employment agreements relating to other executive KMP. The terms for all other executive KMP are similar but do, on occasion, vary to suit different needs.

Length of contract	All other executive KMP are on permanent contracts, which is an ongoing employment contract until notice is given by either party.
Notice periods	In order to terminate the employment arrangements, other executive KMP are required to provide Cochlear with between 60 days' and six months' written notice.
Resignation	On resignation, unless the Board determines otherwise:
	• all unvested STI or LTI benefits are forfeited.
Termination on notice by Cochlear	Cochlear may terminate employment by providing between 60 days' and 12 months' written notice or payment in lieu of the notice period based on TFR. On termination by Cochlear, unless the Board determines otherwise:
	<ul> <li>unvested STI or LTI benefits may be exercised or paid within 30 days of notice being given.</li> </ul>
Redundancy	If Cochlear terminates employment for reasons of redundancy, under Cochlear policy a severance payment will be made of up to 12 months' TFR.
	All STI and LTI benefits are either:
	• released in full or on a pro-rata basis; or
	<ul> <li>remain subject to performance criteria and vesting date, at the discretion of the Board with regard to the circumstances.</li> </ul>
Death or total and permanent disability	On death or total and permanent disability, the Board has discretion to allow all unvested STI and LTI benefits to vest.
Termination for serious misconduct	Cochlear may immediately terminate employment at any time in the case of serious misconduct, and other executive KMP will only be entitled to payment of TFR up to the date of termination.
	On termination without notice by Cochlear in the event of serious misconduct:
	• all unvested STI or LTI benefits will be forfeited; and
	<ul> <li>any ESS instruments provided to the employee on vesting of STI or LTI awards that are held in trust, will be forfeited.</li> </ul>
Statutory entitlements	Payment of statutory entitlements of long service leave and annual leave applies in all events of separation.
Other arrangements	Richard Brook – President, European, Middle East and African Regions will receive:
	• a maximum of CHF 30,000 for repatriation costs in the case of termination or resignation.
Post-employment restraints	All other executive KMP are subject to post-employment restraints for up to 12 months.

### Indemnification of officers

Under the terms of Article 35 of the Company's Constitution, and to the extent permitted by law, the Company has indemnified the directors of the Company named in this Directors' Report, the Company Secretary, Mr NJ Mitchell, and other persons concerned in or taking part in the management of the Consolidated Entity. The indemnity applies when persons are acting in their capacity as officers of the Company in respect of:

- liability to third parties (other than the Company or related bodies corporate), if the relevant officer has acted in good faith; and
- costs and expenses of successfully defending legal proceedings in which relief under the *Corporations Act 2001* is granted to the relevant officer.

### Insurance premiums

During the financial year, the Company paid a premium for a Directors' and Officers' Liability Insurance policy. The insurance provides cover for the directors named in this Directors' Report, the Company Secretary, and officers and former directors and officers of the Company. The insurance also provides cover for present and former directors and officers of other companies in the Consolidated Entity. The directors have not included in this report details of the nature of the liabilities covered and the amount of the premium paid in respect of the Directors' and Officers' Liability and Supplementary Legal Expenses Insurance policies, as such disclosure is prohibited under the terms of the contract.

### Events subsequent to the reporting date

Other than the matter noted below, there has not arisen in the interval between the end of the financial year and the date of this Directors' Report, any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the Company, to affect significantly the operations of Cochlear, the results of those operations, or the state of affairs of Cochlear in future financial years:

### Dividends

For dividends declared after 30 June 2015, see Note 2.6 to the financial statements.

### Lead auditor's independence declaration

The lead auditor's independence declaration is set out on page 67 and forms part of the Directors' Report for the financial year ended 30 June 2015.

### Rounding off

The Company is of a kind referred to in Australian Securities and Investments Commission (ASIC) Class Order 98/100 dated 10 July 1998 and in accordance with that Class Order, amounts in the Directors' Report and Financial Report have been rounded off to the nearest one thousand dollars, unless otherwise indicated.

Ol Wheel

Dated at Sydney this 11th day of August 2015.

Signed in accordance with a resolution of the directors:

Director Director



## **Lead Auditor's Independence Declaration**

## Lead auditor's independence declaration under section 307C of the Corporations Act 2001

To: the directors of Cochlear Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the year ended 30 June 2015 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

KMAG

KPMG

Sydney, 11 August 2015

Cameron Slapp, Partner

## **Income Statement** Cochlear Limited and its controlled entities for the year ended 30 June 2015

		2015	2014
	Note	\$000	\$000
Revenue	2.2	925,630	804,936
Cost of sales	2.3(a)	(275,320)	(248,285)
Gross profit		650,310	556,651
Selling and general expenses		(266,483)	(234,711)
Administration expenses		(53,862)	(44,162)
Patent dispute provision	5.4	-	(22,545)
Research and development expenses		(127,985)	(127,562)
Other income	2.4	4,428	2,532
Other expenses	2.3(b)	-	(3,112)
Results from operating activities		206,408	127,091
Finance income – interest		300	324
Finance expense – interest		(10,405)	(10,301)
Net finance expense		(10,105)	(9,977)
Profit before income tax		196,303	117,114
Income tax expense	3.1	(50,463)	(23,405)
Net profit		145,840	93,709
Basic earnings per share (cents)	2.5	256.1	164.6
Diluted earnings per share (cents)	2.5	254.8	164.2

## **Statement of Comprehensive Income** Cochlear Limited and its controlled entities for the year ended 30 June 2015

	2015	2014
	\$000	\$000
Net profit	145,840	93,709
Other comprehensive (loss)/income		
Items that will not be reclassified subsequently to the income statement:		
Defined benefit plan actuarial (losses)/gains	(1,806)	306
Total items that will not be reclassified subsequently to the income statement	(1,806)	306
Items that may be reclassified subsequently to the income statement:		
Foreign currency translation differences	20,089	2,344
Effective portion of changes in fair value of cash flow hedges, net of tax	(32,412)	6,007
Net change in fair value of cash flow hedges transferred to the income statement, net of tax	11,389	11,149
Total items that may be reclassified subsequently to the income statement	(934)	19,500
Other comprehensive (loss)/income for the period, net of tax	(2,740)	19,806
Total comprehensive income	143,100	113,515

## **Balance Sheet** Cochlear Limited and its controlled entities as at 30 June 2015

	2015	2014
Note	2015 \$000	2014 \$000
Assets		
Cash and cash equivalents 2.7(a)	72,208	56,127
Trade and other receivables 6.4(b)	249,744	210,394
Forward exchange contracts	3,853	4,559
Inventories 5.1	145,861	128,613
Current tax assets 3.2	3,606	8,600
Prepayments	13,754	12,586
Total current assets	489,026	420,879
Other receivables	63	55
Forward exchange contracts	1,910	5,450
Property, plant and equipment 5.2	80,809	75,776
Intangible assets 5.3	228,531	234,115
Deferred tax assets 3.2	68,717	52,761
Total non-current assets	380,030	368,157
Total assets	869,056	789,036
Liabilities		
Trade and other payables	99,858	78,644
Forward exchange contracts	24,162	6,643
Loans and borrowings 6.3	168,159	3,141
Current tax liabilities 3.2	20,645	8,442
Employee benefit liabilities 4.2	43,223	31,065
Provisions 5.4	26,652	26,492
Deferred revenue	20,585	15,151
Total current liabilities	403,284	169,578
Forward exchange contracts	10,961	2,624
Loans and borrowings 6.3	44,552	234,274
Employee benefit liabilities 4.2	11,479	8,752
Provisions 5.4	43,394	44,603
Total non-current liabilities	110,386	290,253
Total liabilities	513,670	459,831
Net assets	355,386	329,205
Equity		
Share capital	144,136	144,136
Reserves	(26,201)	(32,191)
Retained earnings	237,451	217,260
Total equity	355,386	329,205

## Statement of Changes in Equity Cochlear Limited and its controlled entities for the year ended 30 June 2015

Amounts \$000	Issued capital	Treasury reserve	Translation reserve	Hedging reserve	Share based payment reserve	Retained earnings	Total equity
2014							
Balance at 1 July 2013	128,196	(9,408)	(54,974)	(16,680)	39,221	268,156	354,511
Total comprehensive income							
Net profit	-	-	-	-	-	93,709	93,709
Other comprehensive income							
Defined benefit plan actuarial gains	-	-	-	-	-	306	306
Foreign currency translation differences	-	-	2,344	-	-	-	2,344
Effective portion of changes in fair value of cash flow hedges, net of tax	-	-	-	6,007	-	-	6,007
Net change in fair value of cash flow hedges transferred to the income statement, net of tax	-	-	-	11,149	-	-	11,149
Total other comprehensive income	_	-	2,344	17,156	-	306	19,806
Total comprehensive income	-	-	2,344	17,156	-	94,015	113,515
Transactions with owners, recorded directly in equity							
Transfer between reserves	24,403	-	-	-	(24,403)	-	-
Treasury shares issued to employees	-	945	-	-	(945)	-	-
Share based payment transactions	-	-	-	-	4,971	-	4,971
Deferred tax recognised in equity	-	-	-	-	1,119	-	1,119
Dividends to shareholders	-	-	-	-	-	(144,911)	(144,911)
Balance at 30 June 2014	152,599	(8,463)	(52,630)	476	19,963	217,260	329,205
2015							
Balance at 1 July 2014	152,599	(8,463)	(52,630)	476	19,963	217,260	329,205
Total comprehensive income/(loss)							
Net profit	-	-	-	-	-	145,840	145,840
Other comprehensive (loss)/income							
Defined benefit plan actuarial losses	-	-	-	-	-	(1,806)	(1,806)
Foreign currency translation differences	-	-	20,089	-	-	-	20,089
Effective portion of changes in fair value of cash flow hedges, net of tax	-	-	-	(32,412)	-	-	(32,412)
Net change in fair value of cash flow hedges transferred to the income statement, net of tax	-	-	-	11,389	-	-	11,389
Total other comprehensive income/(loss)	-	_	20,089	(21,023)	-	(1,806)	(2,740)
Total comprehensive income/(loss)	-	-	20,089	(21,023)	-	144,034	143,100
Transactions with owners, recorded directly in equity							
Share based payment transactions	-	-	-	-	6,004	-	6,004
Deferred tax recognised in equity	-	-	-	-	920	-	920
Dividende te eberebeldere	_	_	_	_	_	(123,843)	(123,843)
Dividends to shareholders						(123,013)	(123,013)

## **Statement of Cash Flows** Cochlear Limited and its controlled entities for the year ended 30 June 2015

	2015	2014
Note	\$000	\$000
Cash flows from operating activities		
Cash receipts from customers	919,280	809,039
Cash paid to suppliers and employees	(694,288)	(665,370)
Grant and other income received	3,250	2,532
Interest received	297	344
Interest paid	(7,627)	(10,558)
Income taxes paid	(32,211)	(24,570)
Net cash provided by operating activities 2.7(b)	188,701	111,417
Cash flows from investing activities		
Acquisition of property, plant and equipment	(23,897)	(23,497)
Acquisition of enterprise resource planning system	(4,530)	(6,997)
Acquisition of other intangible assets	-	(1,452)
Net cash used in investing activities	(28,427)	(31,946)
Cash flows from financing activities		
Repayments of borrowings	(148,701)	(79,500)
Proceeds from borrowings	123,701	146,500
Dividends paid 2.6	(123,843)	(144,911)
Net cash used in financing activities	(148,843)	(77,911)
Net increase in cash and cash equivalents	11,431	1,560
Cash and cash equivalents, net of overdrafts at 1 July	56,127	52,689
Effect of exchange rate fluctuations on cash held	4,650	1,878
Cash and cash equivalents, net of overdrafts at 30 June 2.7(a)	72,208	56,127

## 1. Basis of preparation

This section sets out the Company's accounting policies that relate to the financial statements as a whole. Where an accounting policy is specific to one note, the policy is described in the note to which it relates.

### 1.1 Reporting entity

Cochlear Limited (the Company) is a company domiciled in Australia. The consolidated financial statements of the Company as at and for the year ended 30 June 2015 comprise the Company and its controlled entities (together referred to as Cochlear or the Consolidated Entity). Cochlear is a for-profit entity and operates in the implantable hearing device industry.

## 1.2 Basis of preparation

#### (a) Statement of compliance

The Financial Report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (AASBs) adopted by the Australian Accounting Standards Board and the *Corporations Act 2001*. The consolidated financial statements comply with International Financial Reporting Standards (IFRS) and Interpretations adopted by the International Accounting Standards Board.

The Board of directors approved the consolidated financial statements on 11 August 2015.

#### (b) Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis except for derivative financial instruments which are measured at fair value. The fair value measurement method of derivative instruments is discussed further in Note 6.4(d).

#### (c) Functional and presentation currency

These consolidated financial statements are presented in Australian dollars (AUD), which is the Company's functional currency.

The Company is of a kind referred to in ASIC Class Order 98/100 dated 10 July 1998 and in accordance with that Class Order, all financial information presented in AUD has been rounded to the nearest one thousand dollars unless otherwise stated.

## (d) Foreign currency

#### Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of entities at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the foreign exchange rate ruling at that date. Non-monetary assets and liabilities denominated in foreign currencies that are stated at historical cost are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to the functional currency at the foreign exchange rates ruling at the date the fair value was determined.

Foreign exchange differences arising on translation are recognised in the income statement.

#### Financial statements of foreign operations

The assets and liabilities of foreign operations are translated to the Company's functional currency at foreign exchange rates ruling at the reporting date.

The revenues and expenses of foreign operations are translated to the Company's functional currency at rates approximating the foreign exchange rates ruling at the dates of transactions.

Foreign currency differences arising from translation of controlled entities are recognised in the foreign currency translation reserve (translation reserve) in equity. When a foreign operation is disposed of, in part or in full, the relevant amount of its translation reserve is transferred to the income statement and reported as part of the gain or loss on disposal.

Foreign exchange gains and losses arising from a monetary item receivable from or payable to a foreign operation, the settlement of which is neither planned nor likely in the foreseeable future, are considered to form part of a net investment in a foreign operation and are recognised in other comprehensive income, and presented in the translation reserve.

#### (e) Use of judgements and estimates

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the financial year in which the estimate is revised and in any future years affected.

## 1. Basis of preparation (continued)

Management discussed with the Audit Committee the development, selection and disclosure of Cochlear's critical accounting policies and estimates and the application of these policies and estimates.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated financial statements is included in the following notes:

Note 4.2 – Employee benefit liabilities

Note 4.3 – Share based payments

Note 5.3 – Intangible assets

Note 5.4 – Provisions

Note 5.5 – Contingent liabilities

Note 6.4 – Financial risk management.

### (f) Basis of consolidation

#### Controlled entities

The Consolidated Entity controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of controlled entities are included in the consolidated financial statements from the date that control commences until the date that control ceases.

#### Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

#### Special purpose entities

Cochlear has established special purpose entities (SPEs) for investment purposes. A SPE is consolidated if Cochlear concludes that it controls the SPE. SPEs controlled by Cochlear were established under terms that impose strict limitations on decision-making powers of the SPE's management.

#### (g) Changes to the presentation of the financial statements and notes to the financial statements

To make the financial statements and notes easier to understand, Cochlear has changed the location and wording used to describe certain accounting policies within the notes, reordered certain sections and removed immaterial disclosures. In applying materiality to financial statement disclosures, Cochlear consider both the nature and amount of each item.

#### (h) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST. Where the amount of GST incurred is not recoverable from the taxation authority, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the relevant taxation authority is included as a current asset or liability in the balance sheet.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the relevant taxation authority are classified as operating cash flows.

## 2. Performance for the year

### 2.1 Operating segments

Cochlear's three reportable segments, determined on a geographical basis, are the strategic business units of Cochlear. Segment results, assets and liabilities include items directly attributable to a segment, as well as those that can be allocated on a reasonable basis. Unallocated items comprise corporate and other net expenses and corporate and manufacturing assets and liabilities.

Performance is measured based on segment earnings before interest and income tax (EBIT) as included in the internal management reports that are reviewed by Cochlear's CEO/President, who is also the chief operating decision-maker.

## Information about reportable segments

	Ame	ricas	EMEA <sup>1</sup>		Asia Pacific		То	tal
	2015	2014	2015	2014	2015	2014	2015	2014
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Reportable segment revenue	402,962	320,800	377,633	358,459	161,305	141,604	941,900	820,863
Reportable segment EBIT	204,879	149,083	172,113	167,182	47,292	43,464	424,284	359,729
Reportable segment assets	149,767	111,592	225,300	194,073	89,096	81,231	464,163	386,896
Reportable segment liabilities	41,524	24,029	42,721	39,174	18,719	13,009	102,964	76,212
Other material items								
Depreciation and amortisation	865	850	2,097	1,997	1,180	920	4,142	3,767
Write-down in value of inventories	14	310	534	112	308	133	856	555
Acquisition of non-current assets	351	478	1,842	2,547	347	568	2,540	3,593

<sup>1.</sup> Europe, Middle East and Africa.

## Reconciliations of reportable segment revenues, profit or loss, assets and liabilities and other material items

Revenues	Cochlear implants excluding sound processor upgrades	Sound processor upgrades	Total Cochlear implants	Bone anchored and acoustic implants	Reportable segment revenue	Foreign exchange losses on hedged sales	Consolidated revenue
	\$000	\$000	\$000	\$000	\$000	\$000	\$000
2015	664,680	162,124	826,804	115,096	941,900	(16,270)	925,630
2014	612,738	108,024	720,762	100,101	820,863	(15,927)	804,936
Profit or loss		Reportable segment EBIT	Corporate and other net expenses	Foreign exchange losses on hedged sales	Patent dispute provision	Net finance expense	Consolidated profit before income tax
		\$000	\$000	\$000	\$000	\$000	\$000
2015		424,284	(201,606)	(16,270)	-	(10,105)	196,303
2014		359,729	(194,166)	(15,927)	(22,545)	(9,977)	117,114
Assets and lia	bilities	Reportable segment assets	Corporate and manufacturing assets	Consolidated total assets	Reportable segment liabilities	Corporate and manufacturing liabilities	Consolidated total liabilities
		\$000	\$000	\$000	\$000	\$000	\$000
2015		464,163	404,893	869,056	102,964	410,706	513,670
2014		386,896	402,140	789,036	76,212	383,619	459,831

Other material items	Reportable segment total		e segment total Corporate and manufacturing total		Consolida	ted total
	2015	2014	2015	2014	2015	2014
	\$000	\$000	\$000	\$000	\$000	\$000
Depreciation and amortisation	4,142	3,767	26,110	23,088	30,252	26,855
Write-down in value of inventories	856	555	9,269	981	10,125	1,536
Acquisition of non-current assets	2,540	3,593	25,887	28,353	28,427	31,946

## 2.2 Revenue

Sales revenue is revenue earned from the provision of products or services, net of returns, discounts and allowances.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods and the amount of revenue can be measured reliably.

Revenue from the sale of services is recognised when the service has been provided to the customer and where there are no continuing unfulfilled service obligations.

The accounting policy for foreign exchange gains/losses arising from hedges of forecast sales transactions is set out in Note 6.4.

	2015	2014
	\$000	\$000
Sale of goods before hedging	931,390	813,004
Foreign exchange losses on hedged sales	(16,270)	(15,927)
Revenue from sale of goods	915,120	797,077
Rendering of services	10,510	7,859
Total revenue	925,630	804,936
2.3 Expenses		
	2015	2014
	\$000	\$000

	2015	2014
	\$000	\$000
(a) Cost of sales		
Carrying amount of inventories recognised as an expense	256,593	239,462
Other	8,602	7,287
Write-down in value of inventories	10,125	1,536
Total cost of sales	275,320	248,285
Total cost of sales (b) Other expenses	275,320	248,285
	275,320	<b>248,285</b> 3,112
(b) Other expenses	275,320 - -	
(b) Other expenses  Net foreign exchange loss	275,320 - -	3,112

## 2.4 Other income

Other income, including government grants, is recognised on a systematic basis over the years necessary to match it with the related costs for which it is intended to compensate. If the costs have already been incurred, the amount is recognised in the year the entitlement is confirmed.

Total other income	4,428	2,532
Other income	1,441	1,154
Net foreign exchange gain	1,178	-
Grant received or due and receivable	1,809	1,378
	\$000	\$000
	2015	2014

## 2.5 Earnings per share

Cochlear presents basic and diluted earnings per share (EPS) for its ordinary shares.

#### Basic earnings per share

The calculation of basic EPS has been based on the following net profit attributable to equity holders of the parent entity and weighted average number of ordinary shares of the Company:

	2015	2014
Net profit attributable to equity holders of the parent entity	\$145,840,000	\$93,709,000
Weighted average number of ordinary shares (basic):		
Issued ordinary shares at 1 July (number)	56,937,519	56,915,289
Effect of options and performance shares exercised (number)	-	599
Effect of shares issued under Employee Share Plan (number)	13,693	14,848
Weighted average number of ordinary shares (basic) at 30 June	56,951,212	56,930,736
Basic earnings per share (cents)	256.1	164.6

#### Diluted earnings per share

The calculation of diluted EPS has been based on the following net profit attributable to equity holders of the parent entity and weighted average number of shares outstanding after adjustments for the effects of all dilutive potential ordinary shares:

	2015	2014
Net profit attributable to equity holders of the parent entity	\$145,840,000	\$93,709,000
Weighted average number of ordinary shares (diluted):		
Weighted average number of shares (basic) (number)	56,951,212	56,930,736
Effect of options and performance shares and rights unvested (number)	277,028	124,501
Weighted average number of ordinary shares (diluted) at 30 June	57,228,240	57,055,237
Diluted earnings per share (cents)	254.8	164.2

## 2.6 Dividends

A liability for dividends payable is recognised in the financial year in which the dividends are declared.

	Cents per share	Total amount \$000	Franked/unfranked	Date of payment
Dividends recognised in the current financial year by t				
2015				
Interim 2015 ordinary	90.0	51,374	35% Franked	26 March 2015
Final 2014 ordinary	127.0	72,469	20% Franked	25 September 2014
Total amount	217.0	123,843		
2014				
Interim 2014 ordinary	127.0	72,469	0% Franked	27 March 2014
Final 2013 ordinary	127.0	72,442	30% Franked	19 September 2013
Total amount	254.0	144,911		
Subsequent event				
Since the end of the financial year, the directors decla	red the following divide	nds:		
Final 2015 ordinary	100.0	57,082	100% Franked	1 October 2015
Total amount	100.0	57,082		

The financial effect of the 2015 final dividend will be recognised in the subsequent financial year as it was declared after 30 June 2015.

#### Dividend franking account

Franked dividends paid during the financial year were franked at the tax rate of 30% (2014: 30%). There are no further tax consequences as a result of paying dividends other than a reduction in the franking account.

At 30 June 2015, there are \$21,820,000 franking credits (2014: \$2,392,000) available to shareholders of Cochlear Limited for subsequent financial years.

The dividend franking account at year end is adjusted for:

- franking credits that will arise from the payment of the current tax liability;
- franking debits that will arise from the payment of dividends recognised as a liability at the year end; and
- franking credits that the Company may be prevented from distributing in subsequent financial years.

The ability to utilise the franking account credits is dependent upon the ability to declare dividends. The impact on the dividend franking account of dividends proposed after the balance sheet date but not recorded as a liability is to reduce it by \$24,463,618 (2014: \$6,211,608).

Dividends in excess of the dividend franking account balance will be unfranked.

## 2.7 Notes to the statement of cash flows

## (a) Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with an original maturity of three months or less. Bank overdrafts that are repayable on demand and form an integral part of Cochlear's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

Cash and cash equivalents at the reporting date as shown in the statement of cash flows are as follows:

	2015	2014
Carlo and hand	\$000	\$000
Cash on hand	46,864	41,432
Cash on deposit	25,344	14,695
Cash and cash equivalents	72,208	56,127
(b) Reconciliation of net profit to net cash provided by operating activities		
Net profit	145,840	93,709
Add items classified as investing activities:		
Loss on disposal of property, plant and equipment	617	2,611
Add non-cash items:		
Depreciation and amortisation	30,252	26,855
Reversal of impairment of property, plant and equipment	-	(6,346)
Equity settled share based payment transactions	6,004	4,971
Net cash provided by operating activities before changes in assets and liabilities	182,713	121,800
Changes in assets and liabilities:		
Change in trade and other receivables	(39,358)	(10,119)
Change in inventories	(17,248)	2,961
Change in prepayments	(1,168)	(1,582)
Change in deferred tax assets	(5,536)	(2,706)
Change in trade and other payables	21,214	(3,230)
Change in current tax assets/liabilities	17,197	47
Change in employee benefit liabilities	14,885	2,206
Change in provisions	(1,049)	6,965
Change in deferred revenue	5,434	(7,355)
Effects of movements in foreign exchange	11,617	2,430
Net cash provided by operating activities	188,701	111,417

The operating cash account received an average interest rate of 0.58% (2014: 0.58%) per annum. Cash held on deposit for periods not exceeding 90 days received an average interest rate of 1.70% (2014: 1.77%) per annum.

### 3. Income taxes

The Company and its wholly owned Australian resident entities are part of a tax-consolidated group. As a consequence, all members of the tax-consolidated group are taxed as a single entity. The head entity within the tax-consolidated group is Cochlear Limited.

## 3.1 Income tax expense

Income tax expense includes current and deferred tax. Current and deferred tax are recognised in the income statement except to the extent that they relate to items recognised directly in other comprehensive income or equity.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to tax payable in respect of previous years. It is measured using tax rates enacted or substantively enacted at the reporting date.

## Income tax expense recognised in the income statement

	Current year	Adjustment for prior years	Total current tax expense	Origination and reversal of temporary differences	Total deferred tax benefit	Total income tax expense
	\$000	\$000	\$000	\$000	\$000	\$000
2015	54,051	1,028	55,079	(4,616)	(4,616)	50,463
2014	25,412	(420)	24,992	(1,587)	(1,587)	23,405

#### Consolidated Entity - Numerical reconciliation between income tax expense and profit before income tax

	Reported	Reported	Patent dispute provision	Before patent dispute provision
	2015	2014	2014	2014
	\$000	\$000	\$000	\$000
Profit before income tax	196,303	117,114	22,545	139,659
Tax at the Australian tax rate of 30% (2014: 30%)	58,891	35,134	6,764	41,898
Increase in income tax expense due to:				
Non-deductible expenses	1,252	1,080	-	1,080
Decrease in income tax expense due to:				
Research and development allowances	(9,029)	(11,221)	-	(11,221)
Effect of tax rate in foreign jurisdictions	(1,679)	(1,168)	-	(1,168)
	49,435	23,825	6,764	30,589
Adjustment for prior years	1,028	(420)	-	(420)
Income tax expense on profit before income tax	50,463	23,405	6,764	30,169

#### Tax expense relating to items relating to other comprehensive (loss)/income or equity

		2015	2014
	Note	\$000	\$000
Total deferred tax recognised in other comprehensive (loss)/income relating to derivative financial instruments	3.2	(9,010)	7,353
Total deferred tax recognised directly in equity relating to share based payments	3.2	(920)	(1,119)

## Cochlear Limited's Australian tax-consolidated group – Numerical reconciliation between income tax expense and profit before income tax

	Reported	Reported	Patent dispute provision	Before patent dispute provision
	2015	2014	2014	2014
	\$000	\$000	\$000	\$000
Profit before income tax (excluding dividends from wholly owned foreign subsidiaries)	154,528	65,608	22,545	88,153
Add: Dividends from wholly owned foreign subsidiaries	14,068	71,570	-	71,570
Profit before income tax	168,596	137,178	22,545	159,723
Tax at the Australian tax rate of 30% (2014: 30%)	50,579	41,153	6,764	47,917
Increase in income tax expense due to:				
Controlled foreign company income	851	1,086	-	1,086
Decrease in income tax expense due to:				
Research and development allowances	(8,417)	(10,507)	-	(10,507)
Exempt foreign sourced dividends from wholly owned subsidiaries	(4,220)	(21,471)	-	(21,471)
Other non-assessable income	(1,037)	(372)	-	(372)
	37,756	9,889	6,764	16,653
Adjustment for prior years	(321)	(1,210)	-	(1,210)
Income tax expense on profit before income tax	37,435	8,679	6,764	15,443

## 3.2 Current and deferred tax assets and liabilities

Deferred tax is recognised on all temporary differences between the carrying amounts of assets and liabilities for financial reporting and taxation purposes.

The measurement of deferred tax mirrors the tax consequences that the Consolidated Entity expects to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced if it is no longer probable that the related tax benefit will be realised.

#### Recognised deferred tax assets and liabilities

	Assets		Liabi	lities	N	et
	2015	2014	2015	2014	2015	2014
	\$000	\$000	\$000	\$000	\$000	\$000
Property, plant and equipment	98	3,608	(1,523)	(977)	(1,425)	2,631
Intangible assets	57	53	(1,893)	(1,610)	(1,836)	(1,557)
Inventories	23,575	17,519	-	-	23,575	17,519
Provisions	30,338	29,665	-	-	30,338	29,665
Deferred revenue	1,380	792	-	-	1,380	792
Forward exchange contracts	8,808	-	-	(229)	8,808	(229)
Other	10,244	5,806	(2,930)	(2,984)	7,314	2,822
Tax losses carried forward	563	1,118	-	-	563	1,118
Deferred tax assets/(liabilities)	75,063	58,561	(6,346)	(5,800)	68,717	52,761
Set off of tax	(6,346)	(5,800)	6,346	5,800	-	-
Net deferred tax assets	68,717	52,761	-	-	68,717	52,761

## 3.2 Current and deferred tax assets and liabilities (continued)

#### Unrecognised deferred tax liabilities

At 30 June 2015, a deferred tax liability of \$16.7 million (2014: \$37.6 million) relating to investments in subsidiaries has not been recognised because the Company controls whether the asset will be recovered or the liability will be incurred and it is satisfied that it will not be incurred in the foreseeable future.

## Movement in temporary differences during the year

	2015	2014
Note	\$000	\$000
Carrying amount at beginning of financial year	52,761	57,422
Recognised in the income statement 3.1	4,616	1,587
Recognised in other comprehensive (loss)/income 3.1	9,010	(7,353)
Recognised directly in equity 3.1	920	1,119
Effects of movements in foreign exchange	1,410	(14)
Carrying amount at end of financial year	68,717	52,761

#### Current tax assets and liabilities

The current tax assets for the Consolidated Entity of \$3.6 million (2014: \$8.6 million) represent the amount of income taxes recoverable in respect of current and prior years and arise from the payment of tax in excess of the amounts due to the relevant taxation authority. The current tax liabilities for the Consolidated Entity of \$20.6 million (2014: \$8.4 million) represent the amount of income taxes payable in respect of current and prior financial years.

## 4. Employee benefits

## 4.1 Employee expenses

	2015	2014
	\$000	\$000
Wages and salaries	243,822	233,432
Contributions to superannuation plans	19,007	17,633
Increase in leave liabilities	2,806	488
Equity settled share based payment transactions	6,004	4,971
End of service payment	1,548	-
Total employee expenses	273,187	256,524

## 4.2 Employee benefit liabilities

## Wages, salaries and annual leave

Liabilities for employee benefits for wages, salaries and annual leave are recognised in other payables and provisions if Cochlear has a present obligation to pay an amount as a result of past services provided by the employee. The liability is calculated on remuneration rates as at the reporting date including related on-costs, such as workers' compensation insurance and payroll tax.

#### Long service leave

The provision for long service leave is the present value of the estimated future cash outflows as a result of services provided by the employee up to the reporting date.

The provision is calculated using expected future increases in remuneration rates, including related on-costs, and expected settlement dates based on turnover history, and is discounted using the corporate bond rates which most closely match the terms to maturity of the related liabilities.

#### Defined benefit plans

The defined benefit obligations are calculated annually by a qualified actuary using the projected unit credit method. Remeasurements of the net defined benefit liability (excluding interest) are recognised immediately in other comprehensive income.

The Company determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the opening net defined benefit liability (asset), adjusted for any changes in the net defined benefit liability (asset) during the period resulting from contributions and benefit payments. Net interest expense related to defined benefit plans is recognised in the income statement.

These defined benefit plans cover, in aggregate, 91 employees. Cochlear contributed cash of \$1.3 million (2014: \$1.1 million) to defined benefit plans in the year ended 30 June 2015 and expects to contribute \$2.0 million in the year ending 30 June 2016.

#### Directors' retirement scheme

Non-executive directors appointed prior to 2003 were entitled to retirement benefits of up to three times their annual remuneration over the previous three years once they had more than five years' service. The ongoing accrual of benefits under the directors' retirement scheme ceased from 30 June 2007. The benefits accrued to that date are indexed by reference to the bank bill rate. As at 30 June 2015, Prof E Byrne, AC is the only non-executive director entitled to this benefit.

	2015	2014
	\$000	\$000
Current		
Provision for long service leave	7,370	6,016
Provision for annual leave	18,582	17,035
Provision for short-term incentives	15,723	8,014
Provision for end of service	1,548	
Total current employee benefit liabilities	43,223	31,065
Total current employee benefit liabilities  Non-current	43,223	31,065
	<b>43,223</b> 5,105	<b>31,065</b> 5,200
Non-current	·	
Non-current Provision for long service leave	5,105	5,200
Non-current Provision for long service leave Defined benefit plan	5,105 5,941	5,200 3,130

## 4.3 Share based payments

From 1 July 2013, the Company grants options and performance rights to certain employees under the Cochlear Executive Incentive Plan (CEIP). Prior to July 2013, the Company granted options and performance shares to certain employees under the Cochlear Executive Long Term Incentive Plan (CELTIP).

The fair value of options, performance shares and performance rights granted is recognised as an employee expense, with a corresponding increase in equity. The expense is adjusted by the actual number of options, shares and rights that are expected to vest except where forfeiture is due to market related conditions.

The fair value is measured using the Black-Scholes-Merton pricing model at the date the options, performance shares or performance rights are granted, taking into account market based criteria and the terms and conditions attached to the instruments. The options, performance shares or performance rights are expensed over the vesting period after which the employees become unconditionally entitled to them.

When the Company grants options over its shares to employees of controlled entities, the fair value at grant date is recognised as an increase in the investment in subsidiaries, with a corresponding increase in equity over the vesting period of the grant in the Company's accounts.

The Company operates the Cochlear Executive Long Term Incentive Plan (Performance Shares) Trust (Trust). The main purpose of the Trust is to hold unvested performance shares as part of the CELTIP. Under IFRS, the Trust qualifies as an equity compensation plan special purpose entity and its results are included in those for the Company and the Consolidated Entity. Any shares held by the Trust are accounted for as treasury shares and treated as a reduction in the share capital of the Company and the Consolidated Entity.

## 4.3 Share based payments (continued)

At 30 June 2015, unissued ordinary shares of the Company under option and rights, and issued shares held in the Trust and the terms and conditions of the grants and issues are as follows:

Grant date	Exercise price of options	Number of options	Number of performance shares	Number of performance rights	Contractual life
August 2012 <sup>1</sup>	\$62.78	685,796	62,092	-	5 years
October 2013 <sup>1</sup>	\$59.13	214,075	-	16,419	4 years
August 2014 <sup>2</sup>	N/A	-	-	33,952	2 years
October 2014 <sup>1</sup>	\$68.56	138,963	-	30,523	4 years
Total		1,038,834	62,092	80,894	

<sup>1.</sup> Options and performance shares/rights offered under long-term incentives.

Grants are split between short-term incentives (STI) and long-term incentives (LTI). For STI, certain employees under the CEIP are granted performance rights based on achievement of a mandatory portion of their STI. Grants are calculated at the end of each year and then held for two years until vesting.

Grants under LTI are in two equal tranches assigned to compound annual growth in EPS and ranking of TSR against the S&P/ASX 100. The conditions for minimum vesting are three years of service and:

- a minimum compound annual growth rate in EPS of 10% assigned to 50% of grant; or
- the Consolidated Entity's TSR is above the 50th percentile against the S&P/ASX 100 over three years assigned to 50% of grant.

The grant date fair value of options, performance rights and performance shares was measured based on the Black-Scholes-Merton pricing model. Expected volatility is estimated by considering historic average share price volatility. The inputs used in the measurement of the fair values at the grant date are the following:

	14 October 2014		12 August 2014	15 October 2013	
	EPS performance based conditions	TSR based conditions	STI deferral service based conditions	EPS performance based conditions	TSR based conditions
Fair value of options at grant date	\$11.93	\$11.33	-	\$11.38	\$9.93
Fair value of performance rights at grant date	\$61.33	\$39.21	\$63.11	\$53.22	\$28.85
Share price at valuation date	\$67.85	\$67.85	\$67.85	\$58.42	\$58.42
Option exercise price	\$68.56	\$68.56	-	\$59.13	\$59.13
Expected volatility (weighted average volatility)	29.49%	29.49%	29.49%	31.83%	31.83%
Option life	3 - 4 years	3 - 4 years	2 years	3 - 4 years	3 - 4 years
Expected dividends	3.48%	3.48%	3.48%	3.20%	3.20%
Risk free interest rate (based on government bonds)	2.54%	2.54%	2.54%	2.51%	2.51%

<sup>2.</sup> Performance rights offered under deferred short-term incentives.

The number and weighted average exercise prices of options are as follows:

	Weighted average exercise price	Number of options	Weighted average exercise price	Number of options
	2015	2015	2014	2014
Outstanding at 1 July	\$64.18	1,416,328	\$65.98	1,738,000
Forfeited	\$68.13	(516,457)	\$67.83	(545,986)
Exercised	-	-	-	-
Granted	\$68.56	138,963	\$59.13	224,314
Outstanding at 30 June	\$62.80	1,038,834	\$64.18	1,416,328
Exercisable at 30 June	-	-	-	-

No options were exercised in 2015 (2014: no options were exercised). The weighted average remaining contractual life of options outstanding at the end of the year is three years (2014: three years).

#### **Employee Share Plan**

Cochlear's Employee Share Plan (Plan) was approved by special resolution at the AGM held on 19 October 1999. Under the Plan, the directors can at their discretion, allocate at nil consideration up to a maximum of \$2,000 worth of shares per eligible employee in any one year. In practice, the directors issue shares worth up to the tax concessional limit, currently \$1,000 per eligible employee each year. The fair value of shares issued during the financial year is the market price of the Company's shares on the ASX as at the start of trading on the issue date.

Shares under the Plan vest with the employee immediately but are non-transferable for a period of up to three years. For the year ended 30 June 2015, the Company issued 19,755 shares under the Plan; see Note 6.2.

## 4.4 Key management personnel

The following were key management personnel (KMP) of Cochlear at any time during the financial year and unless otherwise indicated were KMP for the entire financial year:

## Non-executive directors

Mr R Holliday-Smith (Chairman), Mrs YA Allen, Mr PR Bell<sup>1</sup>, Mr G Boreham, AM<sup>2</sup>, Prof E Byrne, AC, Ms A Deans<sup>2</sup>, Mr A Denver and Mr DP O'Dwyer.

#### **Executive director**

Dr CG Roberts

### Other executive KMP

Mr R Brook, Mr D Howitt<sup>3</sup>, Mr J Janssen, Mr NJ Mitchell, Mr MD Salmon<sup>4</sup> and Mr CM Smith.

- 1. Retired on 17 October 2014, therefore only KMP for the period from 1 July 2014 to 17 October 2014.
- 2. KMP for the period from 1 January 2015 to 30 June 2015.
- 3. KMP for the period from 29 September 2014 to 30 June 2015.
- 4. Retired on 26 September 2014, therefore only KMP for the period from 1 July 2014 to 26 September 2014.

#### Key management personnel disclosures

The KMP compensation is included in employee expenses as follows:

	Short-term employee benefits	Post-employment benefits	Other long-term benefits	Directors' retirement benefits	Share based payments	End of service provision	Total
	\$	\$	\$	\$	\$	\$	\$
2015	9,021,013	444,445	65,942	10,729	3,017,836	1,548,418	14,108,383
2014	7,207,457	388,273	100,918	10,902	1,821,874	-	9,529,424

Information regarding individual KMP remuneration and some equity instruments disclosures as permitted by section 300A of the *Corporations Act 2001* is provided in the Remuneration Report in the Directors' Report on pages 41 to 65.

The KMP have not received any loans from Cochlear and there have been no other related party transactions with any of Cochlear's KMP.

## 5. Operating assets and liabilities

#### 5.1 Inventories

Inventories are measured at the lower of cost and net realisable value.

Cost is based on the first-in-first-out principle including expenditure incurred in acquiring the inventories and bringing them to their existing condition and location. In the case of manufactured inventories and work in progress, cost includes an appropriate share of production overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and selling, marketing and distribution expenses.

	Raw materials	Work in progress	Finished goods	Total inventories
	\$000	\$000	\$000	\$000
2015	40,315	20,162	85,384	145,861
2014	40,593	19,214	68,806	128,613

## 5.2 Property, plant and equipment

#### Owned assets

The value of property, plant and equipment is measured as the cost of the asset, minus accumulated depreciation and impairment losses (see Note 5.3). The cost of the asset is the consideration provided plus incidental costs directly attributable to the acquisition.

The value of self-constructed assets includes the cost of material and direct labour and any other costs directly attributable to bringing the asset to a working condition for its intended use.

Subsequent costs in relation to replacing a part of property, plant and equipment are capitalised in the carrying amount of the item if it is probable that future economic benefits will flow to Cochlear and its cost can be measured reliably. All other costs are recognised in the income statement as incurred.

#### Leased assets

Payments made under operating leases are expensed on a straight-line basis over the term of the lease, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property. Minimum lease payments include fixed rate increases.

#### Depreciation

Depreciation is calculated to expense the cost of items of property, plant and equipment less their estimated residual values on a straight-line basis over their estimated useful lives. The estimated useful lives in the current and comparative years are as follows: leasehold improvements between one to 15 years and plant and equipment three to 14 years.

Depreciation is recognised in the income statement from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

Depreciation rates and methods, useful lives and residual values are reviewed at each balance sheet date. When changes are made, adjustments are reflected prospectively in current and future financial years only.

#### Total property, plant and equipment at net book value

	Leasehold improvements		Plant and	Plant and equipment		Total net book value	
	2015	2014	2015	2014	2015	2014	
	\$000	\$000	\$000	\$000	\$000	\$000	
At cost	32,325	26,458	193,703	180,780	226,028	207,238	
Accumulated depreciation	(20,941)	(18,511)	(124,278)	(112,951)	(145,219)	(131,462)	
Net book value	11,384	7,947	69,425	67,829	80,809	75,776	
Reconciliations of the carrying amounts are:							
Opening balance	7,947	6,444	67,829	59,454	75,776	65,898	
Additions	4,796	3,256	19,101	20,241	23,897	23,497	
Disposals	-	-	(617)	(2,611)	(617)	(2,611)	
Depreciation	(1,867)	(1,868)	(18,005)	(15,580)	(19,872)	(17,448)	
Impairment reversal	-	-	-	6,346	-	6,346	
Effect of movements in foreign exchange	508	115	1,117	(21)	1,625	94	
Net book value	11,384	7,947	69,425	67,829	80,809	75,776	

#### Impairment reversal

During the year ended 30 June 2014, plant and equipment previously impaired due to the product recall was reassessed. Of the \$14.0 million impaired, \$6.3 million was reversed as it can be used with the Nucleus Profile cochlear implant. Cochlear increased the product recall provision by this amount to cover the uncertain outcomes.

For the year ended 30 June 2015, there was no further reversal of impairment.

## 5.3 Intangible assets

### Goodwill

All business combinations are accounted for by applying the acquisition method. Goodwill represents the difference between the cost of the acquisition and the fair value of the net identifiable assets acquired.

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is tested annually for impairment.

#### Enterprise resource planning system

System costs are recognised as an intangible asset where Cochlear controls future economic benefits as a result of the costs incurred, and are stated at cost less accumulated amortisation. Costs include expenditure directly related to the development and implementation (hardware and software costs) of the system including direct labour.

### Other intangible assets

Other intangible assets, comprising acquired technology, patents and licences, customer relationships, capitalised development expenditure and intellectual property, are acquired individually or through business combinations and are stated at cost less accumulated amortisation and impairment losses (see below).

Both customer relationships and capitalised development expenditure had a written down value of nil as at 30 June 2015.

#### Amortisation

Amortisation is calculated to expense the cost of the intangible asset less its estimated residual values on a straight-line basis over their estimated useful lives. The estimated useful lives for the current and comparative years are as follows: acquired technology, patents and licences are between four to 15 years and enterprise resource planning system between two to seven years.

Amortisation is recognised in the income statement from the date the assets are available for use unless their lives are indefinite.

Goodwill and intangible assets with an indefinite useful life are systematically tested for impairment annually.

## 5.3 Intangible assets (continued)

	Intangible assets v useful		Intangibl	Intangible assets with finite useful life			
	Goodwill	Technology relationship	Enterprise resource planning system	Acquired technology, patents and licences	Other intangible assets	Total	
	\$000	\$000	\$000	\$000	\$000	\$000	
2015							
At cost	170,503	1,800	73,278	64,110	16,936	326,627	
Accumulated amortisation	-	-	(47,419)	(34,802)	(15,875)	(98,096)	
Net book value	170,503	1,800	25,859	29,308	1,061	228,531	
Reconciliations of the carrying amounts are:							
Opening balance	170,259	1,800	28,243	32,498	1,315	234,115	
Acquisitions	-	-	4,530	-	-	4,530	
Amortisation	-	-	(6,920)	(3,165)	(295)	(10,380)	
Effect of movements in foreign exchange	244	-	6	(25)	41	266	
Net book value	170,503	1,800	25,859	29,308	1,061	228,531	
2014							
At cost	170,259	1,800	67,968	64,176	16,224	320,427	
Accumulated amortisation	-	-	(39,725)	(31,678)	(14,909)	(86,312)	
Net book value	170,259	1,800	28,243	32,498	1,315	234,115	
Reconciliations of the carrying amounts are:							
Opening balance	170,959	1,800	27,327	34,078	1,610	235,774	
Acquisitions	-	-	6,997	1,452	-	8,449	
Amortisation	-	-	(6,086)	(3,030)	(291)	(9,407)	
Effect of movements in foreign exchange	(700)	-	5	(2)	(4)	(701)	
Net book value	170,259	1,800	28,243	32,498	1,315	234,115	

### Impairment

Cochlear annually tests goodwill and other intangible assets with indefinite useful life for impairment. Other non-financial assets, other than inventories (see Note 5.1) and deferred tax assets (see Note 3.2), are tested if there is any indication of impairment or if there is any indication that an impairment loss recognised in a prior period may no longer exist or may have decreased.

Assets are impaired if their carrying value exceeds their recoverable amount. The asset's recoverable amount is estimated based on its value in use.

An asset that does not generate independent cash flows and its individual value in use cannot be estimated is tested for impairment as part of a cash generating unit (CGU).

An impairment loss is recognised in the income statement when the carrying amount of an asset or CGU exceeds its recoverable amount. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. An impairment loss in respect of goodwill is not reversed.

#### Impairment tests for CGUs

Cochlear allocates goodwill and other intangible assets to CGUs based on the expected benefits that each CGU will receive from use of those assets.

The aggregate carrying amounts of goodwill allocated to each CGU are:

	Americas	EMEA	Asia Pacific	Total
	\$000	\$000	\$000	\$000
2015	85,540	74,918	10,045	170,503
2014	85,808	74,553	9,898	170,259

The recoverable amount of each CGU is based on value-in-use calculations. Those calculations use five year cash flow projections based on actual operating results, the next year's budget and the mid-term business plan. Cash flows for year 6 onwards are extrapolated using a conservative terminal growth rate of 3.0% (2014: 3.0%) per annum which is consistent with long-term economic growth rates. The pre-tax discount rate for each CGU is as follows: Americas 14.7% (2014: 14.4%), EMEA 12.3% (2014: 12.1%) and Asia Pacific 14.1% (2014: 12.3%).

The key assumptions and the approach to determining their value in the current year are:

Assumption	How determined
------------	----------------

Discount rate Based on weighted average cost of capital reflecting current market assessments of the time value of money

and risks specific to the CGU.

Sales volume growth rate Based on a five year cash flow projection taking into account historical growth rates and product lifecycle.

Terminal value growth rate Based on a five year cash flow projection taking into account historical growth rates and product lifecycle.

The recoverable amount of each CGU including unallocated corporate assets is in excess of the carrying amount and therefore no impairment charge was required. The excess of recoverable amount over carrying amount is such that a reasonably possible change in assumptions is unlikely to reduce the recoverable amount below the carrying amount.

## 5.4 Provisions

A provision is recognised in the balance sheet when:

- Cochlear has a present obligation (legal or constructive) as a result of a past event;
- a reliable estimate can be made of the amount of the obligation; and
- it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the liability.

2015	Warranties	Legal and insurance	Product recall	Make good lease costs	Patent dispute	Total
	\$000	\$000	\$000	\$000	\$000	\$000
Opening balance	21,551	4,465	21,607	2,139	21,333	71,095
Provision made	32,249	2,055	-	65	-	34,369
Provision used	(29,598)	(1,534)	(5,689)	-	-	(36,821)
Effect of movements in foreign exchange	1,371	26	-	6	-	1,403
Total provisions	25,573	5,012	15,918	2,210	21,333	70,046
Represented by:						
Current	17,884	5,012	3,691	65	-	26,652
Non-current	7,689	-	12,227	2,145	21,333	43,394
Total provisions	25,573	5,012	15,918	2,210	21,333	70,046

### 5.4 Provisions (continued)

#### Warranties

A provision for warranty claims is recognised in relation to sales made prior to the reporting date, based on historical claim rates and respective product populations. Warranty periods on hardware products extend for three to 10 years.

#### Legal and insurance

#### Self-insurance

Cochlear self-insures to manage certain risks associated with operating in its line of business. Claims are recognised when an incident occurs that may give rise to a claim. They are measured at the cost that Cochlear expects to incur in settling the claims, discounted using a rate that reflects current market assessments of the time value of money and the risks specific to the liability.

#### Product recall

On 11 September 2011, the Company initiated a worldwide voluntary recall of its unimplanted Nucleus CI500 cochlear implant range. Management has made judgements, estimates and assumptions related to probable costs arising from the recall which affect the reported amounts of assets, liabilities, income and expenses. Actual outcomes may differ from these estimates as further information is identified.

No amount has been recognised as a charge or released as a credit in the year ended 30 June 2015.

#### Make good lease costs

Cochlear has a number of operating leases over its offices that require the premises to be returned to the lessor in their original condition. The operating lease payments do not include an element for the repairs and overhauls.

#### Patent dispute

In a trial of the patent infringement lawsuit by the Alfred E. Mann Foundation for Scientific Research and Advanced Bionics LLC in January 2014, a Jury found that Cochlear Limited and its US subsidiary Cochlear Americas infringed four claims across two patents, the infringement was wilful and awarded United States dollars (USD) 131,216,325 in damages.

On 1 April 2015, a Judge in the United States District Court in Los Angeles, California held that three of the four patent claims were invalid and Cochlear's infringement of the remaining claim was not wilful. The Judge overturned the damages awarded because three of the four claims were held to be invalid. On 21 April 2015, the Court entered Judgment on liability only and stayed a new trial on damages pending the outcome of the appeal by all parties from the Judgment to the United States Court of Appeals for the Federal Circuit.

As the patents have expired, the Judgment will not disrupt Cochlear's business or customers in the United States.

The directors have obtained external advice and are of the opinion that the facts and the law do not support the Court's decision on infringement of the one remaining claim.

The nature of the above legal process is such that final future outcomes are uncertain. The directors have made judgements and assumptions relating to their best estimate of the outcome of this litigation and actual outcomes may differ from the estimated liability.

A provision was expensed in the half year ended 31 December 2013 in relation to this dispute. No additional amount has been provided since that initial provision. For the purpose of determining this provision, Cochlear considered its independent damages expert's assessment prepared for the trial to estimate the liability that could result from the dispute.

## 5.5 Contingent liabilities

The details of contingent liabilities are set out below. The directors are of the opinion that provisions are either adequate or are not required in respect of these matters, as it is either not probable that a future sacrifice of economic benefits will be required, or the amount is not capable of reliable measurement.

#### Product liability claims

Cochlear is currently and is likely from time to time to be involved in claims and lawsuits incidental to the ordinary course of business, including claims for damages relating to its products and services.

In addition, Cochlear has received (and is likely to continue to receive in diminishing numbers) legal claims in various countries and lawsuits in the United States by recipients who have had Cochlear implant CI500 series devices stop functioning for the reason that led to the September 2011 voluntary recall of unimplanted CI500 series devices. The substantial majority of claims and lawsuits received have been settled, leaving a minority still pending.

Cochlear carries product liability insurance and has sought indemnification against claims under the policies. The insurers have agreed to indemnify Cochlear in accordance with the terms and conditions of the policies including deductibles and exclusions. In the opinion of the directors, the details of the product liability insurance policies are commercially sensitive and any disclosure of these details may be prejudicial to the interests of Cochlear.

## 6. Capital and financial structure

### 6.1 Capital management

Cochlear's capital management objectives are to safeguard its ability to continue as a going concern, provide returns to shareholders, provide benefits to other stakeholders and maintain an optimal capital structure to reduce the cost of capital.

The Board aims to maintain and develop a capital base appropriate to Cochlear's objectives and monitors a number of qualitative metrics as follows:

- net gearing ratio defined as net debt as a proportion of net debt plus total equity;
- dividend payout ratio defined as dividends as a proportion of net profit after tax for a given period;
- growth in EPS defined as the compound annual growth percentage in EPS over a three year period; and
- TSR defined as the percentage growth in share price over a three year period plus the cumulative three year dividend return calculated against the opening share price in the same three year period.

Senior management tracks, manages and reports against these capital management metrics periodically as part of broader corporate governance responsibilities. The Board undertakes periodic reviews to assess whether the metrics continue to be appropriate and whether the capital management structure is appropriate to meet Cochlear's medium and long-term strategic requirements.

In order to maintain or adjust the capital structure, Cochlear may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Neither the Company nor any of its subsidiaries is subject to externally imposed capital requirements. There were no significant changes in Cochlear's approach to capital management during the year.

Cochlear's net gearing ratio was as follows:

Net gearing ratio at 30 June	28%	36%
Total equity	355,386	329,205
Net debt 6.3	140,503	181,288
Note	\$000	\$000
	2015	2014

## 6.2 Capital and reserves

## Share capital

The Company does not have authorised capital or par value in respect of its issued shares.

	Number of issued shares in market circulation		Number of shares held in Trust		Total number of issued shares	
	2015	2014	2015	2014	2015	2014
On issue 1 July – fully paid	56,937,519	56,915,289	124,501	125,643	57,062,020	57,040,932
Issued for nil consideration under Employee Share Plan	19,755	21,088	-	-	19,755	21,088
Performance shares issued from Trust	-	1,142	-	(1,142)	-	-
On issue 30 June – fully paid	56,957,274	56,937,519	124,501	124,501	57,081,775	57,062,020

Cochlear has also issued shares to employees under the Employee Share Plan (see Note 4.3).

Ordinary shares are classified as equity and incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity, net of any income tax benefit.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at shareholders' meetings.

## 6.2 Capital and reserves (continued)

#### Repurchase of share capital (treasury shares)

When share capital recognised as equity is repurchased, the amount of the consideration paid, including directly attributable costs, is recognised as a deduction from equity, net of any tax effects. Shares purchased by the Trust are classified as treasury shares and are presented as a deduction from total equity. When treasury shares are subsequently sold or reissued, the amount received is recognised as an increase in equity, and the surplus or deficit on the transaction is transferred to or from the share based payment reserve.

#### Treasury reserve

The treasury reserve comprises the cost of shares acquired by the Trust at the date of purchase.

#### Translation reserve

The translation reserve records the foreign currency differences arising from the translation of the financial statements of foreign operations as well as from the translation of liabilities that hedge the Company's net investment in a foreign subsidiary, where their functional currency is different to the presentation currency of the reporting entity. See Note 1.2(d) for further details.

#### Hedging reserve

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of cash flow hedging instruments related to underlying transactions that have not yet occurred.

#### Share based payment reserve

The share based payment reserve comprises the cost of shares, options, performance shares and performance rights granted to eligible executives under the CELTIP and CEIP, as detailed in Note 4.3 less any payments made to meet Cochlear's obligations through the acquisition of shares on market, together with any deferred tax asset/liability on such payments.

#### 6.3 Net debt and finance costs

#### (a) Net debt

Loans and borrowings are recognised initially at fair value less attributable transaction costs. Subsequently, loans and borrowings are stated at amortised cost, with any difference between amortised cost and redemption value being recognised in the income statement over the period of the borrowings on an effective interest rate basis.

Debt establishment costs are capitalised and recognised as a reduction in loans and borrowings. They are recorded initially at cost and are amortised over the period of the loan. Included within loans and borrowings is an amount of \$448,093 (2014: \$725,606) in relation to unamortised loan establishment fees.

	2015	2014
No	e \$000	\$000
Loans and borrowings:		
Current	168,159	3,141
Non-current	44,552	234,274
Total loans and borrowings	212,711	237,415
Less: Cash and cash equivalents 2.7(	(72,208)	(56,127)
Net debt	140,503	181,288

#### (b) Financing arrangements

	Mult	i-option bank facili	ties	0	ther credit facilities	5
	Secured bank loan	Standby letters of credit	Bank guarantees	Unsecured bank overdrafts	Secured bank loan	Bank guarantees
	\$000	\$000	\$000	\$000	\$000	\$000
2015						
Utilised at reporting date	210,000	4,926	2,218	-	3,159	1,370
Not utilised at reporting date	135,000	12,856	-	292	1,579	224
Total facilities	345,000	17,782	2,218	292	4,738	1,594
2014						
Utilised at reporting date	235,000	3,374	2,295	-	3,141	1,066
Not utilised at reporting date	110,000	14,331	-	363	1,570	390
Total facilities	345,000	17,705	2,295	363	4,711	1,456

#### Multi-option bank facilities - Secured bank loan

Cochlear has two bank loan facilities. The first was amended and extended in June 2013 for a period of three years and a total commitment limit of AUD 200.0 million. In December 2013, the total commitment limit was increased to AUD 250.0 million. The facility has an option to allocate a letter of credit sub-facility limit of up to AUD 30.0 million for the purpose of drawing either bank guarantees or letters of credit. This letter of credit sub-limit currently is AUD 5.0 million.

In June 2013, Cochlear negotiated a second loan facility for a period of five years. The facility has a total commitment limit of AUD 115.0 million, made up of an AUD 100.0 million loan sub-facility limit and incorporates an AUD 15.0 million letter of credit facility that was negotiated in August 2011.

Both facilities are secured by interlocking guarantees provided by certain controlled entities. Interest on the facilities is variable and charged at prevailing market rates.

### Other credit facilities

#### Unsecured bank overdrafts

Certain unsecured bank overdrafts are payable on demand and are subject to annual review. Interest on unsecured bank overdrafts is variable and is charged at prevailing market rates.

### Secured bank loan

Cochlear has a Japanese yen (JPY) 450.0 million loan facility. It is secured by a letter of guarantee and reviewed annually. Interest is charged at prevailing market rates.

#### Bank guarantees

As at 30 June 2015, Cochlear had additional contingent liability facilities denominated in United States dollars (USD), Euros (EUR), Sterling (GBP), Indian rupees and New Zealand dollars totalling AUD 1.6 million (2014: AUD 1.5 million).

## (c) Finance costs

Interest income is recognised as it accrues in the income statement. Borrowing costs are recognised as they accrue in the income statement as a finance expense.

## 6.4 Financial risk management

The activities of Cochlear are exposed to a variety of risks, including market risk (comprising currency and interest rate risk), credit risk and liquidity risk. Cochlear's overall risk management program considers the unpredictability of financial markets and seeks to appropriately manage the potential adverse effects on financial performance.

The Board of directors has overall responsibility for the establishment and oversight of the risk management framework. Under instruction of the Board, management has established a Risk Management Committee which is responsible for identifying, assessing and appropriately managing risk throughout Cochlear. Key risks are reported to the Audit Committee on a regular basis.

A Treasury Management Committee has been established to administer aspects of risk management involving currency exposure, cash and funding to manage the impact of short-term fluctuations on Cochlear's earnings.

The Audit Committee oversees how management monitors compliance with Cochlear's risk management framework, policies and procedures and is assisted by Internal Audit which undertakes reviews of key management controls and procedures.

#### (a) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect Cochlear's net profit or the value of its holdings of financial instruments.

The objective of market risk management is to manage and control market risk exposures by buying and selling forward exchange contracts and incurring financial liabilities, within acceptable parameters, whilst optimising the return, all in accordance with the treasury risk policy.

#### Currency risk

Cochlear is exposed to currencies other than the respective functional currencies of the controlled entities, primarily AUD, USD, EUR, GBP, Swedish kroner (SEK), JPY and Swiss francs (CHF).

Over 90% of Cochlear's revenues and over 50% of costs are denominated in currencies other than AUD. Currency risk is hedged in accordance with the treasury risk policy. Risk resulting from the translation of assets and liabilities of foreign operations into Cochlear's reporting currency is not hedged.

Cochlear's exposure to foreign currency risk in relation to non-derivative financial instruments was as follows, based upon notional amounts:

Amounts local currency thousands	USD	EUR	GBP	SEK	JPY	CHF
30 June 2015						
Trade receivables	64,746	47,484	6,824	10,384	670,937	881
Secured bank loan	-	-	-	-	(300,000)	-
Trade payables	(14,535)	(4,657)	(5,029)	(58,466)	(87,752)	(2,446)
Gross balance sheet exposure	50,211	42,827	1,795	(48,082)	283,185	(1,565)
30 June 2014						
Trade receivables	65,453	35,167	5,955	5,662	765,565	519
Secured bank loan	-	-	-	-	(300,000)	-
Trade payables	(10,572)	(4,299)	(5,919)	(33,040)	(60,776)	(2,631)
Gross balance sheet exposure	54,881	30,868	36	(27,378)	404,789	(2,112)

## Derivative assets and liabilities – Forward exchange contracts

In order to reduce the impact of short-term fluctuations on Cochlear's earnings, Cochlear enters into forward exchange contracts to hedge anticipated sales and purchases in USD, EUR and JPY. The amounts of forward cover taken are in accordance with approved policy and internal forecasts.

In the year ended 30 June 2015, Cochlear designated all forward exchange contracts as cash flow hedges. These are hedges of forecast future transactions to manage the currency risk arising from exchange rate fluctuations. The hedged items were highly probable foreign currency transactions.

At the start of a hedge relationship, Cochlear designates and documents the relationship between the hedging instrument and hedged item. This includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how Cochlear will assess the effectiveness of the hedging relationship. Cochlear regularly assesses whether the hedging instruments are expected to be highly effective in offsetting the changes in the cash flows of the respective hedged items.

Forward exchange contracts are recognised initially at fair value. Subsequently, forward exchange contracts are measured at fair value. Changes in the fair value are recognised directly in equity to the extent that the hedge is effective. The ineffective part of any hedging instrument is recognised immediately in the income statement.

If the forward exchange contract no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in equity remains there until the forecast transaction occurs or when cash flows arising from the transaction are received.

For cash flow hedges, the associated cumulative gain or loss is removed from equity and recognised in the income statement in the same period the hedged forecast transaction affects the income statement and on the same line item as that hedged forecast transaction.

For the year ended 30 June 2015, all cash flow hedges were effective at the reporting date.

The following table sets out the gross value to be received (sell) under forward exchange contracts and the weighted average contracted exchange rates of outstanding contracts:

	Weighted average rate	< 1 year	1 - 2 years	2 - 5 years
		\$000	\$000	\$000
30 June 2015				
Sell USD	0.84	164,538	91,800	27,079
Sell EUR	0.67	151,143	87,390	24,167
Sell JPY	89.17	10,335	5,392	1,447
30 June 2014				
Sell USD	0.91	137,518	70,077	20,014
Sell EUR	0.68	102,714	67,665	18,320
Sell JPY	87.27	9,724	4,626	1,220

It is estimated that a general increase of 10 percent in the value of the AUD against other foreign currencies would have decreased Cochlear's profit for the year ended 30 June 2015, including hedging results and after income tax, by approximately \$2.3 million (2014: \$4.7 million) and decreased Cochlear's equity by \$16.6 million (2014: \$12.9 million). A 10 percent general decrease in the value of the AUD against other foreign currencies would have increased Cochlear's profit by \$8.1 million (2014: \$5.8 million) and increased equity by \$11.6 million (2014: \$14.1 million).

### 6.4 Financial risk management (continued)

The following significant exchange rates applied to Cochlear during the year:

	Average rate		Reporting date spot rate	
AUD 1 =	2015	2014	2015	2014
USD	0.844	0.922	0.766	0.937
EUR	0.697	0.679	0.686	0.689
GBP	0.532	0.567	0.487	0.552
SEK	6.483	6.022	6.367	6.311
JPY	95.725	92.916	94.969	95.514

#### Interest rate risk

Cochlear is exposed to interest rate risks in Australia and Japan. See Note 6.4(c) for effective interest rates, repayment and repricing analysis of outstanding debt.

At the reporting date, the interest rate profile of Cochlear's interest-bearing financial instruments is financial assets of \$72.2 million (2014: \$56.1 million) and financial liabilities of \$212.7 million (2014: \$237.4 million).

For the year ended 30 June 2015, it is estimated that a general increase of one percent in interest rates would have decreased Cochlear's profit after income tax and equity by approximately \$1.3 million (2014: \$1.3 million). A one percent general decrease in interest rates would have had the equal but opposite effect on Cochlear's profit and equity.

#### (b) Credit risk

Credit risk is the risk of financial loss to Cochlear if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Cochlear is exposed to credit risk from its operating activities (primarily from trade and other receivables) and from financing activities, including deposits with financial institutions and foreign exchange contracts. The carrying amounts of these financial assets at year end represent Cochlear's maximum exposure to credit risk.

#### Credit risk management – Trade and other receivables

Customer credit risk is managed at a regional level, subject to Board approved policies and procedures. The ageing profile of total receivables balances, individually significant debtors by geographic region, high risk customers and collection activities are reported to management and the Board of directors on a monthly basis. Where high risk customers are identified, regional management is responsible for placing restrictions on future trading, including suspending future shipments and administering dispatches on a prepayment basis.

Cochlear's exposure to credit risk is influenced mainly by the geographical location and characteristics of individual customers. Cochlear does not have a significant concentration of credit risk with a single customer.

The maximum exposure to credit risk for trade receivables at the reporting date by geographic region was:

	Americas	EMEA	Asia Pacific	Total
	\$000	\$000	\$000	\$000
2015	74,153	108,374	54,201	236,728
2014	56,979	91,991	52,325	201,295

Depending on the region, Cochlear's credit terms are generally 30 days; however, there are certain jurisdictions where it is customary practice for customers to make payment beyond 270 days. Although Cochlear discloses the balance as overdue, it is not indicative of a higher than normal credit risk as payments are typically received by Cochlear within the extended timeframes.

At each reporting date, Cochlear assesses the collectability of trade and other receivables by reference to historical collection trends and timing of recoveries and makes an adjustment if current economic and credit conditions are such that the actual losses are likely to be greater or lesser than suggested by historical trends.

Cochlear has established an allowance for impairment that represents its estimate of incurred losses in respect of trade receivables based on individually significant exposures, a collective loss component established for groups of assets meeting certain ageing profiles and customer types which have been assessed as impaired under Cochlear's accounting policy.

Based upon past experience, Cochlear believes that no impairment allowance is necessary in respect of trade receivables not past due.

Trade and other receivables are stated at amortised cost less impairment losses. The ageing of Cochlear's trade receivables at the reporting date was:

	2015	2014
	\$000	\$000
Trade receivables		
Not past due	174,413	152,076
Past due 0 – 30 days	18,143	18,373
Past due 31 – 120 days	21,859	19,102
Past due 121 – 270 days	9,526	6,805
Past due 271 days and over	18,480	8,464
	242,421	204,820
Impairment losses	(5,693)	(3,525)
Trade receivables net of allowance for impairment losses	236,728	201,295
Other receivables – current	13,016	9,099
Trade and other receivables	249,744	210,394

#### Credit risk management – Cash deposits and forward exchange contracts

The majority of Cochlear's cash deposits and all hedging transactions are only executed with leading financial institutions whose credit rating is at least A on the Standard & Poor's rating index.

## (c) Liquidity risk

Liquidity risk is the risk that Cochlear will not be able to meet its financial obligations as they fall due. Cochlear manages liquidity risk by ensuring, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due.

## Non-derivative liabilities

Contractual maturities of non-derivative financial liabilities, including estimated interest payments and excluding the impact of netting agreements, are as follows:

	Effective interest rate	Carrying amount	Contractual cash flows	< 1 year	1 - 2 years	2 - 5 years
	Per annum	\$000	\$000	\$000	\$000	\$000
30 June 2015						
AUD floating rate loan	3.99%	209,552	221,698	173,122	1,798	46,778
JPY floating rate loan	0.64%	3,159	3,172	3,172	-	-
Trade and other payables	-	99,858	99,858	99,858	-	-
Total		312,569	324,728	276,152	1,798	46,778
30 June 2014						
AUD floating rate loan	4.04%	234,274	256,496	9,504	209,176	37,816
JPY floating rate loan	0.65%	3,141	3,154	3,154	-	-
Trade and other payables	-	78,644	78,644	78,644	-	-
Total		316,059	338,294	91,302	209,176	37,816

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

## 6.4 Financial risk management (continued)

#### Derivative assets and liabilities - Forward exchange contracts

The following table indicates the periods in which the cash flows associated with Cochlear's derivatives that are cash flow hedges are expected to occur:

	Carrying amount	Contractual cash flows	< 1 year	1 - 2 years	2 - 5 years
	\$000	\$000	\$000	\$000	\$000
30 June 2015					
Assets	5,763	5,877	3,899	1,897	81
Liabilities	(35,123)	(35,807)	(24,422)	(9,445)	(1,940)
Total	(29,360)	(29,930)	(20,523)	(7,548)	(1,859)
30 June 2014					
Assets	10,009	10,358	4,627	4,118	1,613
Liabilities	(9,244)	(9,456)	(6,721)	(1,670)	(1,065)
Total	765	902	(2,094)	2,448	548

The expected impact on the income statement is not considered to be significantly different to the cash flow impact noted above.

#### (d) Fair value

The carrying amounts and estimated fair value of Cochlear's financial assets and liabilities are materially the same.

The fair value of forward exchange contracts is based upon the listed market price, if available. If a listed market price is not available, the fair value is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using benchmark bill futures and swap rates. These fair values are provided by independent third parties.

### Valuation of financial assets and liabilities

For financial asset and liabilities measured and carried at fair value, Cochlear uses the following levels to categorise the valuation methods used:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

All of Cochlear's forward exchange contracts were valued using observable market inputs (Level 2) and there were no transfers between levels during the year.

## 7. Other notes

## 7.1 Auditors' remuneration

	2015	2014
	\$	\$
Audit services		
Auditors of the Company – KPMG:		
– audit and review of financial reports	1,559,738	1,422,391
– other regulatory compliance services	72,094	42,875
Total audit services	1,631,832	1,465,266
Non-audit services		
Auditors of the Company – KPMG:		
– taxation compliance and other services	988,156	818,282
Total non-audit services	988,156	818,282

## 7.2 Commitments

## Operating lease commitments

Cochlear leases property under non-cancellable operating leases expiring from one to 15 years. Leases generally provide Cochlear with a right of renewal at which time all terms are renegotiated.

Future non-cancellable operating lease rentals not provided for in the financial statements are payable as follows:

Total operating lease commitments	189,723	192,813
Later than five years	88,387	97,163
Later than one year but not later than five years	79,308	74,934
Not later than one year	22,028	20,716
	\$000	\$000
	2015	2014

## Capital expenditure commitments

As at 30 June 2015, Cochlear entered into contracts to purchase property, plant and equipment for \$5,408,000 (2014: \$1,972,000).

## 7.3 Controlled entities

	Intere	st held	Country of incorporation/formation
	2015	2014	
	%	%	
Company			
Cochlear Limited			Australia
Controlled entities			
Acoustic Implants Limited	100	100	UK
Cochlear AG	100	100	Switzerland
Cochlear Americas	100	100	USA
Cochlear Austria GmbH	100	-	Austria
Cochlear Benelux NV	100	100	Belgium
Cochlear Bone Anchored Solutions AB	100	100	Sweden
Cochlear Boulder LLC	100	100	USA
Cochlear Canada Inc	100	100	Canada
Cochlear Clinical Services LLC	100	100	USA
Cochlear Deutschland GmbH & Co KG	100	100	Germany
Cochlear Employee Share Trust	100	100	Australia
Cochlear Europe Finance GmbH	100	100	Germany
Cochlear Europe Limited	100	100	UK
Cochlear Executive Long Term Incentive Plan (Performance Shares) Trust	100	100	Australia
Cochlear Finance Pty Limited	100	100	Australia
Cochlear France SAS	100	100	France
Cochlear German Holdings Pty Limited	100	100	Australia
Cochlear Holdings NV	100	100	Belgium
Cochlear Incentive Plan Pty Limited	100	100	Australia
Cochlear Investments Pty Ltd	100	100	Australia
Cochlear Italia SRL	100	100	Italy
Cochlear Korea Limited	100	100	Korea
Cochlear Latinoamerica S.A.	100	100	Panama
Cochlear Malaysia Sdn. Bhd.	100	100	Malaysia
Cochlear Manufacturing Corporation	100	100	USA
Cochlear Medical Device (Beijing) Co., Ltd	100	100	China
Cochlear Medical Device Company India Private Limited	100	100	India
Cochlear Middle East FZ-LLC	100	100	UAE
Cochlear Nordic AB	100	100	Sweden
Cochlear NZ Limited	100	100	New Zealand
Cochlear Research and Development Limited	100	100	UK
Cochlear Shared Services S.A.	100	-	Panama
Cochlear Sweden Holdings AB	100	100	Sweden
-	(i) -	100	Australia
Cochlear Tempe LLC	100	_	USA
Cochlear Tibbi Cihazlar ve Saglik Hizmetleri Limited Sirketi	100	100	Turkey
Cochlear Verwaltungs GmbH	100	100	Germany
Cochlear (HK) Limited	100	100	Hong Kong
	ii) 100	100	UK
Countries (ON) Elittles	,	100	OK.

	Interest held		Country of incorporation/formation
	2015	2014 %	
Isitme Implantlari Tibbi Cihazlar ve Saglik Hizmetleri Ltd Sti	100	100	Turkey
Lachlan Project Development Pty Ltd	100	100	Australia
Lachlan Project Holdings Pty Ltd (i)	-	100	Australia
Lachlan Project Security Holdings Pty Ltd (i)	-	100	Australia
Medical Insurance Pte Limited	100	100	Singapore
Miaki NV	100	100	Belgium
Neopraxis Pty Limited (i)	-	100	Australia
Nihon Cochlear Co Limited	100	100	Japan

<sup>(</sup>i) Deregistered during the year ended 30 June 2015. (ii) Dormant.

## 7.4 Parent entity disclosures

At, and throughout the financial year ended, 30 June 2015, the parent company of Cochlear was Cochlear Limited.

	2015	2014
	\$000	\$000
Result of the parent entity		
Net profit	118,597	136,541
Other comprehensive (loss)/income	(20,967)	17,155
Total comprehensive income	97,630	153,696
Financial position of the parent entity at year end:		
Current assets	387,569	209,772
Total assets	713,614	683,453
Current liabilities	306,808	85,981
Total liabilities	461,904	412,679
Total equity of the parent entity comprising of:		
Issued capital	152,599	152,599
Treasury reserve	(8,463)	(8,463)
Translation reserve	69	13
Hedging reserve	(20,547)	476
Share based payment reserve	26,887	19,963
Retained earnings	101,165	106,186
Total equity	251,710	270,774

Dividend income from subsidiaries is recognised by the parent entity when the dividends are declared by the subsidiary.

## 7.4 Parent entity disclosures (continued)

#### Parent entity contingencies

The details of all contingent liabilities in respect to Cochlear Limited are disclosed in Note 5.5.

### Parent entity capital commitments for acquisition of plant and equipment

As at 30 June 2015, the parent entity entered into contracts but had not provided for or paid to purchase plant and equipment for \$4,823,000 (2014: \$1,972,000).

### 7.5 Changes in accounting policies

There have been no changes to accounting standards impacting Cochlear in the current financial year.

## 7.6 New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are effective for financial years beginning after 1 July 2014, and have not been applied in preparing these consolidated financial statements. Of the new standards, only the following are expected to have an effect on the consolidated financial statements of Cochlear:

- · AASB 9 Financial Instruments, which becomes mandatory for Cochlear's 2019 consolidated financial statements; and
- AASB 15 Revenue from Contracts with Customers, which becomes mandatory for Cochlear's 2019 consolidated financial statements.

Cochlear is currently assessing the impact of the changes in the above standards and it is not expected that the changes will have a significant impact on Cochlear. As such, Cochlear does not plan to adopt this standard early.

### 7.7 Events subsequent to the reporting date

Other than the matter noted below, there has not arisen in the interval between the reporting date and the date of this Financial Report, any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the Company, to significantly affect the operations of Cochlear, the results of those operations, or the state of affairs of Cochlear in future financial years:

#### Dividends

For dividends declared after 30 June 2015, see Note 2.6.

## **Directors' Declaration** Cochlear Limited and its controlled entities for the year ended 30 June 2015

- 1. In the opinion of the directors of Cochlear Limited (the Company):
  - (a) the consolidated financial statements and notes and the Remuneration Report in the Directors' Report set out on pages 41 to 65, are in accordance with the *Corporations Act 2001*, including:
    - (i) giving a true and fair view of the Consolidated Entity's financial position as at 30 June 2015 and of its performance for the financial year ended on that date; and
    - (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001; and
  - (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
- 2. The directors have been given the declarations required by section 295A of the *Corporations Act 2001* from the CEO/President and Chief Financial Officer for the financial year ended 30 June 2015.

alikale

3. The directors draw attention to Note 1.2(a) to the consolidated financial statements, which includes a statement of compliance with International Financial Reporting Standards.

Signed in accordance with a resolution of the directors:

Dated at Sydney this 11th day of August 2015.

Director Director



## Independent Audit Report to the Members of Cochlear Limited

## Report on the financial report

#### Opinion

We have audited the accompanying financial report of Cochlear Limited (the Company), which comprises the balance sheet as at 30 June 2015, the income statement, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes 1 to 7.7, comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the Consolidated Entity comprising the Company and the entities it controlled at the year's end or from time to time during the financial year.

In our opinion:

- (a) the accompanying financial report of the Consolidated Entity is in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the Consolidated Entity's financial position as at 30 June 2015 and of its performance for the year ended on that date; and
  - (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.
- (b) the financial report also complies with International Financial Reporting Standards as disclosed in note 1.2(a).

#### Emphasis of matter

We draw attention to note 5.4 to the financial statements which describes the uncertainty related to the outcome of the lawsuit filed against the Consolidated Entity for alleged patent infringement. Our audit report is not modified in respect of this matter.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the *Auditor's responsibility* section of our report. We are independent of the Consolidated Entity in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Key audit matter

### How our audit addressed the key audit matter

## Patent dispute provision \$21.3 million

Refer to note 5.4 Provisions

The patent dispute provision relates to a specific claim that has been made against the Consolidated Entity.

We focused on this area as a key audit matter due to the amounts involved being material as well as the inherent uncertainty in the application of the measurement aspects of accounting standards to determine the amount, if any, to be provided for and the disclosures to be made in respect of this matter.

Our procedures included, amongst others:

- Making enquiries of management and the directors to obtain their view on this significant legal matter;
- Reviewing the information held by the Consolidated Entity and assessing the impact of this evidence on the appropriateness of the provision;
- Assessing correspondence from the Consolidated Entity's external lawyers in response to our requests for confirmation of all significant litigation; and
- Assessing whether the Consolidated Entity's disclosures adequately reflect the quantitative and qualitative considerations in relation to the matter in accordance with accounting standards.



#### CI500 product recall provision \$15.9 million

Refer to note 5.4 Provisions

As a developer, manufacturer, marketer and distributor of medical devices, the Consolidated Entity in certain circumstances may be held liable for damages arising from use of its product.

On 11 September 2011, the Consolidated Entity announced the voluntary recall of unimplanted Nucleus CI500 implantable devices as a consequence of an increase in the number of Nucleus CI512 implant failures. Certain assumptions have been made by the Consolidated Entity in providing for costs associated with the recall. The amounts involved are potentially material and require the application of judgement and estimation to determine the adequacy of the amount provided.

We focused on this area as a key audit matter due to the inherent subjectivity and difficulty to reliably measure the key forward looking assumptions including the estimated device return rates, estimated warranty and associated claim costs and level of insurance cover.

Our procedures included, amongst others:

- Assessing, challenging and comparing with historical actuals, the key forward looking assumptions including estimated device return rates and estimated warranty and associated claim costs, used by the Consolidated Entity in their model to estimate the provision. We have also considered any impact on the provision of insurance cover;
- Assessing correspondence from the Consolidated Entity's external lawyers in response to our requests for information on claims regarding known or alleged CI512 implant failures to assist us in challenging the adequacy of the provision;
- Performing sensitivity analysis in relation to the key forward looking assumptions including estimated device return rates and estimated warranty and associated claim costs, used by the Consolidated Entity in their model to estimate the provision; and
- Assessing the adequacy of the Consolidated Entity's disclosures of estimation uncertainties in respect of the product recall provision.

## Recoverability of trade receivables \$236.7 million

Refer to note 6.4(b) Financial risk management, credit risk

Due to the Consolidated Entity operating in a large number of different geographical locations and the wide ranging characteristics of individual customers within those locations, some customers and locations have a higher days sales outstanding than the Cochlear average days sales outstanding, consequently there is an inherent exposure to credit risk for these customers and/or locations.

The key elements of judgement associated with assessing the recoverability of trade receivables include assessing the credit risk of non-standard contract receivables, which have longer than average payment terms, and determining credit risk in specific locations based on relative exposure and location characteristics.

This area is a key audit matter due to the inherent subjectivity that is involved in the Consolidated Entity making judgements in relation to credit risk exposures to determine the recoverability of trade receivables.

Our procedures included, amongst others:

- Testing key controls within the credit control and approval processes;
- Assessing the recoverability of a sample of non-standard contracts by comparing management's views of recoverability of amounts outstanding to historical patterns of receipts, in conjunction with reviewing cash received subsequent to year end for its effect in reducing amounts outstanding at year end;
- Challenging management's view of credit risk in certain specific locations and noting the historical patterns for long outstanding trade receivables in those locations. We used these relative exposure and location patterns to specifically test a sample of large overdue customer balances for recoverability by: reviewing cash received subsequent to year end for its effect in reducing amounts outstanding at year end, reviewing other evidence including customer correspondence, and holding discussions with management personnel to challenge knowledge of future conditions that may impact expected customer receipts; and
- Assessing the adequacy of the Consolidated Entity's disclosures in respect of credit risk.



## Independent Audit Report to the Members of Cochlear Limited

#### Other information

The directors are responsible for the other information. The other information comprises the information in the Consolidated Entity's annual report for the year ended 30 June 2015, but does not include the financial report and the auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. We have nothing to report in this regard.

#### Directors' responsibility for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error. In note 1.2(a), the directors also state, in accordance with Australian Accounting Standard AASB 101 Presentation of Financial Statements, that the financial report complies with International Financial Reporting Standards.

In preparing the financial report, the directors are responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Consolidated Entity or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report.

The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.



We obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Consolidated Entity audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, amongst other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements. We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial report of the current period and are therefore key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on the remuneration report

We have audited the Remuneration Report included in pages 41 to 65 of the Directors' Report for the year ended 30 June 2015. The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with Section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

#### Opinion

In our opinion, the Remuneration Report of Cochlear Limited for the year ended 30 June 2015, complies with Section 300A of the *Corporations Act 2001*.

KPMG

Sydney, 11 August 2015

KPMG

Cameron Slapp, Partner

## **Additional information**

Additional information required by Australian Securities Exchange Listing Rules and not disclosed elsewhere in this report – the information presented is as at 31 July 2015:

## Shareholdings

## Substantial shareholders

Investor	Number of ordinary shares	%
Baillie Gifford & Co	7,489,453	13.12
Schroders PLC	3,705,018	6.49
Total	11.194.471	19.61

## Distribution of shareholders

Number of shares held	Number of ordinary shareholders
1 – 1,000	25,145
1,001 – 5,000	2,720
5,001 – 10,000	165
10,001 – 100,000	70
100,001 and over	14
Total	28,114

 $Non-mark etable\ parcels-176\ shareholders\ held\ less\ than\ a\ mark etable\ parcel\ of\ ordinary\ shares.$ 

## Twenty largest shareholders

Shareholder	Number of ordinary shares held	%
HSBC Custody Nominees (Australia) Limited	16,267,629	28.50
JP Morgan Nominees Australia Limited	9,642,973	16.89
National Nominees Limited	9,471,339	16.59
Citicorp Nominees Pty Limited	2,829,202	4.96
BNP Paribas Noms Pty Ltd (DRP)	1,259,854	2.21
Dr Christopher Graham Roberts	611,269	1.07
AMP Life Limited	488,031	0.85
Citicorp Nominees Pty Limited (Colonial First State Inv a/c)	381,958	0.67
RBC Investor Services Australia Nominees Pty Limited (Bkcust a/c)	375,118	0.66
UBS Nominees Pty Limited	222,791	0.39
National Nominees Limited (DB a/c)	147,508	0.26
HSBC Custody Nominees (Australia) Limited – a/c 3	138,948	0.24
Cochlear Incentive Plan Pty Ltd	124,501	0.22
BNP Paribas Nominees Pty Ltd (Agency Lending DRP a/c)	124,348	0.22
PGA (Investments) Pty Ltd	100,000	0.18
HSBC Custody Nominees (Australia) Limited (NT-Comnwlth Super Corp a/c)	92,605	0.16
National Nominees Limited (DB a/c)	81,974	0.14
USB Wealth Management Australia Nominees Pty Ltd	78,491	0.14
Merrill Lynch (Australia) Nominees Pty Limited	69,306	0.12
Navigator Australia Ltd (MLC Investment Sett a/c)	57,225	0.10
		74.57

The 20 largest shareholders held 74.57% of the ordinary shares of the Company.

## On market buy-back

There is no current on market buy-back.

## Glossary, Key Company ASX Announcement Record and Company Information

## Glossary

AGM Annual General Meeting.

ASIC Australian Securities & Investments Commission.

ASX Australian Securities Exchange.

EBIT Earnings before interest and tax.

**EBITDA** Earnings before interest, tax, depreciation and amortisation.

EMEA Europe, Middle East and Africa.

EPS Earnings per share.

**F11** Financial year 2011: 1 July 2010 to 30 June 2011. **F12** Financial year 2012: 1 July 2011 to 30 June 2012.

F13 Financial year 2013: 1 July 2012 to 30 June 2013.

**F14** Financial year 2014: 1 July 2013 to 30 June 2014.

**F15** Financial year 2015: 1 July 2014 to 30 June 2015.

F16 Financial year 2016: 1 July 2015 to 30 June 2016.

FDA United States Food and Drug Administration.

FX Foreign exchange.

IFRS International Financial Reporting Standards.

KMP Key management personnel.

**NPAT** Net profit after tax.

Processor/sound processor

The externally worn part of the cochlear implant.

**R&D** Research and development.

STEM Science, Technology, Engineering and Mathematics.

TSR Total shareholder return.

## Company Information

#### Stock exchange listing

Australian Securities Exchange ASX code COH

#### Solicitors

Clayton Utz

#### Share registrar

Computershare Investor Services Pty Limited Level 4, 60 Carrington Street Sydney NSW 2000, Australia Tel: 61 3 9415 4000

#### Auditor

**KPMG** 

#### **Bankers**

**Australia** Westpac Banking Corporation and HSBC Bank Australia Limited

Japan The Bank of Tokyo-Mitsubishi UFJ, Limited Sweden Skandinaviska Enskilda Banken AB (publ)

United Kingdom HSBC Bank plc

United States Wells Fargo Bank West, NA

#### **Annual General Meeting**

The Annual General Meeting will be held at 10am on Tuesday 20 October 2015 at the Australian Securities Exchange, Exchange Square Auditorium, 20 Bridge Street, Sydney. A Notice of Annual General Meeting and Proxy Form are enclosed with this Annual Report.

#### Financial calendar

## 2015

Dividend record date 10 September Payment of final dividend 1 October Annual General Meeting 20 October

#### 2016

Interim profit announcement 9 February\*
Interim dividend record date 10 March\*
Payment of interim dividend 31 March\*
Final profit announcement 9 August\*
Annual General Meeting 18 October\*

\* Indicative dates only.

ACE, Advance Off-Stylet, AOS, AutoNRT, Autosensitivity, Beam, Button, Carina, Cochlear, コクレア, Codacs, Contour, Contour Advance, Custom Sound, ESPrit, Freedom, Hear now. And always, Hybrid, inHear, Invisible Hearing, MET, MP3000, myCochlear, NRT, Nucleus, Nucleus in Chinese characters, Off-Stylet, SmartSound, Softip, SPrint, the elliptical logo and Whisper are either trademarks or registered trademarks of Cochlear Limited. Ardium, Baha, Baha Divino, Baha Intenso, Baha PureSound, Baha SoftWear, DermaLock, Vistafix and WindShield are either trademarks or registered trademarks of Cochlear Bone Anchored Solutions AB. iPhone is a trademark of Apple Inc.

#### Design

Cross Media Communications Pty Ltd

## **Key Company ASX Announcement Record**

#### 26 May 2015

Chris Smith announced as incoming CEO of Cochlear

Cochlear Limited announced that Mr Chris Smith is appointed Chief Executive Officer/
President effective 1 September 2015. Dr Chris Roberts, who has been Chief Executive Officer/
President since 1 February 2004, will step down at the end of August 2015.

#### 21 April 2015

Judgment entered in US patent infringement case

Cochlear Limited announced, further to its 1 April announcement, that a US District Court in California has now entered Judgment in the patent infringement lawsuit by the Alfred E. Mann Foundation for Scientific Research and Advanced Bionics LLC against Cochlear Limited and its US subsidiary Cochlear Americas.

#### 1 April 2015

Decision in US patent infringement case

Cochlear Limited announced that a Court decision has

partially overturned the jury verdict in the patent infringement lawsuit by the Alfred E. Mann Foundation for Scientific Research and Advanced Bionics LLC against Cochlear Limited and its US subsidiary Cochlear Americas. A Judge in the United States District Court in Los Angeles, California, determined that 3 of the 4 patent claims that the jury found Cochlear had infringed were actually invalid.

#### 26 March 2015

Half year report 2015

Cochlear Limited provided an F15 half year report to shareholders listing half year revenues and sales.

#### 10 February 2015

Half year results announced Cochlear Limited announced revenue up 18% to \$438.3 million, with cochlear implant sales of 11,698, in line with the first half F14. The interim dividend was \$0.90 per share.

#### 9 December 2014

Two directors' appointments announced

Cochlear Limited announced the appointment of Glen Boreham, AM and Alison Deans as non-executive directors for the Company, effective 1 January 2015.

#### 14 October 2014

Chairman's address

Cochlear Limited Chairman, Mr Rick Holliday-Smith, addressed shareholders at the Annual General Meeting.

#### 5 August 2014

Full year results for year ended 30 June 2014

Cochlear Limited announced that sales revenue was up 15% on the previous financial year to a record \$820.9 million. Major product launches in the first half had a big effect on sales momentum in the second half of the year. The final dividend was \$1.27 per share (20% franked).

## Non-IFRS financial measures

Given the significance of the patent dispute, product recall and FX movements, the directors believe the presentation of non-IFRS financial measures is useful for the users of this document as they reflect the underlying financial performance of the business.

The non-IFRS financial measures included in this document have been calculated on the following basis:

- excluding patent dispute provision: IFRS measures adjusted for the expense of the patent dispute provision;
- excluding product recall costs: IFRS measures adjusted for the costs of the product recall; and
- constant currency: restatement of IFRS financial measures in comparative years using F15 FX rates. The above non-IFRS financial measures have not been subject to review or audit. However, KPMG has separately undertaken a set of procedures to agree the non-IFRS financial measures disclosed to the books and records of the Consolidated Entity.

# Hear now. And always

As the global leader in implantable hearing solutions, Cochlear is dedicated to bringing the gift of sound to people with moderate to profound hearing loss. We have helped over 400,000 people of all ages live full and active lives by reconnecting them with family, friends and community.

We give our recipients the best lifelong hearing experience and access to innovative future technologies. For our professional partners, we offer the industry's largest clinical, research and support networks.

That's why more people choose Cochlear than any other hearing implant company.